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Dry, Condensed & Evaporated Milk

NNExpress

The **IVEN** PDF report is an extract of the main database and provides a number of limited datasets for each of the countries covered. For users needing more information, detailed data on Dry, Condensed & Evaporated Milk is available in several geographic Editions and Database versions. Users can order any other Editions, or the full Database version, as required from the After-Sales Service or from any NIN Dealer at a discount.

This research provides data on Dry, condensed & evaporated milk.

Contents

	Express Edition	4
	Products & Markets	4
	Report Description	6
	Tables	6
	Countries Covered	11
	Market Notes & Definitions	12
	Financial Notes & Definitions	16
	Industry Norms Definitions	23
	Upgrade to the full Database Edition at a reduced cost	25
D	atabase Editions	26
	Editions available	27
	World Report	27
	Regional Report	27
	Country Report	27
	Country & City Report	27
	Markets & Products	
	Products covered:	29
	World Database Description	31
	Geographic Coverage	34
	Financial Data	35
	General Contents	
	Database Edition Market Research Contents	37
	Databases & Structures	

Spreadsheets	
Chapters	
Countries	41
Methodology	
Deliverables	
About this Database	
Real Time Support	
Toolkits	45
Proprietary Software package compatibility	
Resource Web	
Research & Survey Methodology Analysis	
Appendix 1 : Regional Report country coverage	
Appendix 2 : About the After-Sales Service	
Modular Research	
1. Market Research	
2. Distribution Channels & End Users Data	
3. Survey Data	
4. Corporate Data	51
5. Additional Data	55
Database Compatibility	

Express Edition

Dry, Condensed & Evaporated Milk

NAICS / SIC / SERIES: 311514

This PDF Express edition has 1209 pages. Updated monthly.

Years covered: Historic data for the past 7 years, and Forecast data for the next 7 years.

Price: \$950

Delivery: 24 hours as a downloaded PDF file, or shipped as a DVD.

Products & Markets

This report covers the following Product and Market Sectors:-

Product & Market data is given in US\$ for each Country, by each Product by each Year: Historic data for the past 7 years, and Forecast data for the next 7 years.

DRY - CONDENSED + EVAPORATED MILK

1. Dry, condensed & evaporated dairy product mfg

2. Dry milk products & mixtures

3. Nonfat dry milk, in consumer type packages (containers 3 lb or less)

4. Infants' formula, dry milk type, in consumer type packages (containers 3 lb or less)

5. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.) in consumer type packages (containers 3 lb or less)

6. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.), in consumer type packages (containers 3 lb or less)

7. Dry whole milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

8. Nonfat dry milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

9. Dry & modified dry whey products (incl dry lactose), food grade (bakeries, confectioners, meat packers, etc.) in bulk (containers more than 3 lb)

10. Dry whey, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

11. Modified dry whey products (whey protein concentrates, etc.), food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

12. Dry lactose, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

13. Other food grade dry milk products, in bulk (containers more than 3 lb)

- 14. Feed grade dry milk products & mixtures (dry milk, dry buttermilk, dry whey, etc.), in bulk (containers more than
- 3 lb)
- 15. Dry milk procucts & mixtures, nsk
- 16. Dry milk products & mixtures, nsk
- 17. Canned milk products (consumer-type cans), except substitutes

18. Canned evaporated milk, condensed milk & milk-based dietary supplements & weight control products (consumer type cans), except substitutes

- 19. Canned evaporated milk (consumer type cans), except substitutes
- 20. Canned condensed milk (consumer type cans), except substitutes
- 21. Canned milk-based dietary supplements, weight control products (consumer type cans), except substitutes
- 22. Canned milk-based infants' formula, liquid (consumer type cans), except substitutes
- 23. Other canned milk products, incl canned whole milk (consumer type cans), except substitutes
- 24. Canned milk products (consumer type cans), except substitutes, nsk
- 25. Milk products, consumer-type cans, exc. substitutes
- 26. Evaporated/condensed milk, etc., consumer cans, exc. subs.
- 27. Evaporated milk, consumer-type cans, exc. substitutes
- 28. Condensed milk, consumer-type cans, exc. substitutes
- 29. Milk-based dietary supplements, cans, except substitutes
- 30. Milk-based infants' formula, liquid, consumer cans, exc. subs.
- 31. Oth. milk products, inc. whole milk, consumer cans, exc. subs.
- 32. U.H.T. fluid milk
- 33. U.H.T. fluid milk, whole

- 34. U.H.T. fluid milk, lowfat, packaged
- 35. U.H.T. fluid milk, skim, packaged
- 36. Milk products, consumer-type cans, exc. substitutes, nsk
- 37. Concentrated milk products in bulk (barrels, drums & tanks)
- 38. Concentrated milk products in bulk (barrels, drums & tanks), feed grade, incl concentrated whey & buttermilk
- 39. Concentrated whey (in terms of solids) in bulk (barrels, drums & tanks), food grade (except all types of ice

cream mixes)

40. All other concentrated milk products in bulk (drums, barrels & tanks), food grade (except ice cream & ice cream mixes)

- 41. Concentrated milk products in bulk (barrels, drums & tanks), nsk
- 42. Ice cream mixes & related products
- 43. All ice cream mixes
- 44. Ice cream mix, excl lowfat & nonfat
- 45. Lowfat ice cream mix
- 46. Nonfat ice cream mix
- 47. Sherbet, yogurt, milkshake & other milk-based mixes
- 48. Sherbet mix
- 49. Yogurt mix
- 50. Milkshake mix
- 51. Other milk-based mixes
- 52. Ice cream mixes & related products, nsk
- 53. Dairy product substitutes
- 54. Dry coffee whitener dairy substitutes
- 55. Dry infants' formula dairy substitutes
- 56. Dry sour cream dairy substitutes
- 57. Other dry dairy substitutes, incl whipped topping, etc.
- 58. Canned liquid infants' formula dairy substitutes
- 59. Other canned dairy product substitutes, incl dietary supplements & weight control products
- 60. Dairy product substitutes, nsk
- 61. Dry, condensed & evaporated milk products, nsk, total
- 62. Dry, condensed & evaporated milk manufacturing, nsk, total
- 63. Dry, condensed & evaporated milk manufacturing, nsk, nonadministrative-record
- 64. Dry, condensed & evaporated milk manufacturing, nsk, administrative-record

NAICS / SIC coded reports and databases

This is a Market database which is designed to be compatible with U.S. government databases.

For NAICS / SIC coded reports and databases, the report structures are an analogue of U.S. Department of Commerce / U.S. Census databases, and are an analogue of U.S. Census data, but in a worldwide context.

For a full explanation of the NAICS coding system see: http://www.census.gov/eos/www/naics/

These product / revenue lines codes and definitions are determined by the U.S. Government agencies.

Report Description

Dry, Condensed & Evaporated Milk Report

The Dry, Condensed & Evaporated Milk PDF Express Report gives data on each of the Products & Markets listed by 2 Time series: 7 years Historic data and 7 years Forecast data.

Each of the 65 Products & Markets are quantified in US\$, by each year (7 historic & 7 forecast years).

Financial data is provided for Dry, Condensed & Evaporated Milk, by each year (7 historic & 7 forecast years), including complete aggregated Financials, Balance Sheets and Financial Margins and Ratios, by country.

A range of Industry Data is provided for Dry, Condensed & Evaporated Milk, by country, by year. The Industry Data is based on 477 Companies and Entities which Supply or Distribute Dry, Condensed & Evaporated Milk.

This Dry, Condensed & Evaporated Milk Report is a PDF Express Edition. 1209 pages. Updated monthly.

Tables

- 1. World Market Historic : US\$ Million
- 2. World Market Forecast : US\$ Million
- 3. Canada & USA Market Historic : US\$ Million
- 4. Canada & USA Market Forecast : US\$ Million
- 5. Central America Market Historic : US\$ Million
- 6. Central America Market Forecast : US\$ Million
- 7. South America Market Historic : US\$ Million
- 8. South America Market Forecast : US\$ Million
- 9. Europe Market Historic : US\$ Million
- 10. Europe Market Forecast : US\$ Million
- 11. Eurasia Market Historic : US\$ Million
- 12. Eurasia Market Forecast : US\$ Million
- 21. Algeria Market Historic : US\$ Million
- 22. Algeria Market Forecast : US\$ Million
- 23. Algeria Financials Historic
- 24. Algeria Financials Forecast
- 25. Algeria Industry Norms
- 26. Argentina Market Historic : US\$ Million
- 27. Argentina Market Forecast : US\$ Million
- 28. Argentina Financials Historic
- 29. Argentina Financials Forecast
- 30. Argentina Industry Norms
- 31. Australia Market Historic : US\$ Million
- 32. Australia Market Forecast : US\$ Million
- 33. Australia Financials Historic
- 34. Australia Financials Forecast
- 35. Australia Industry Norms
- Austria Market Historic : US\$ Million
 Austria Market Forecast : US\$ Million
- Austria Market Forecast : USS
 Austria Financials Historic
- 39. Austria Financials Fistofic
- 40. Austria Industry Norms
- 41. Azerbaijan Market Historic : US\$ Million
- 42. Azerbaijan Market Forecast : US\$ Million
- 43. Azerbaijan Financials Historic
- 44. Azerbaijan Financials Forecast
- 45. Azerbaijan Industry Norms

- 13. Middle East Market Historic : US\$ Million
- 14. Middle East Market Forecast : US\$ Million
- 15. Africa Market Historic : US\$ Million
- 16. Africa Market Forecast : US\$ Million
- 17. Asia Market Historic : US\$ Million
- 18. Asia Market Forecast : US\$ Million
- 19. Oceania Market Historic : US\$ Million
- 20. Oceania Market Forecast : US\$ Million
- 46. Bahrain Market Historic : US\$ Million
- 47. Bahrain Market Forecast : US\$ Million
- 48. Bahrain Financials Historic
- 49. Bahrain Financials Forecast
- 50. Bahrain Industry Norms
- 51. Bangladesh Market Historic : US\$ Million
- 52. Bangladesh Market Forecast : US\$ Million
- 53. Bangladesh Financials Historic
- 54. Bangladesh Financials Forecast
- Bangladesh Industry Norms
 Belarus Market Historic : US\$ Million
- 57. Belarus Market Forecast : US\$ Million
- 58. Belarus Financials Historic
- 59. Belarus Financials Forecast
- 60. Belarus Industry Norms
- 61. Belgium Market Historic : US\$ Million
- 62. Belgium Market Forecast : US\$ Million
- 63. Belgium Financials Historic
- 64. Belgium Financials Forecast
- 65. Belgium Industry Norms
- 66. Bolivia Market Historic : US\$ Million
- 67. Bolivia Market Forecast : US\$ Million
- 68. Bolivia Financials Historic
- 69. Bolivia Financials Forecast
- 70. Bolivia Industry Norms

- 71. Bosnia & Herzegovina Market Historic : US\$ Million Bosnia & Herzegovina Market Forecast : US\$ Million 72. 73. Bosnia and Herzegovina Financials Historic 74. Bosnia and Herzegovina Financials Forecast 75. Bosnia and Herzegovina Industry Norms 76. Botswana Market Historic : US\$ Million Botswana Market Forecast : US\$ Million 77. 78. Botswana Financials Historic **Botswana Financials Forecast** 79. Botswana Industry Norms 80. Brazil Market Historic : US\$ Million 81. Brazil Market Forecast : US\$ Million 82. **Brazil Financials Historic** 83. Brazil Financials Forecast 84. Brazil Industry Norms 85. Bulgaria Market Historic : US\$ Million 86. Bulgaria Market Forecast : US\$ Million 87. Bulgaria Financials Historic 88. 89. **Bulgaria Financials Forecast** Bulgaria Industry Norms 90. 91. Cambodia Market Historic : US\$ Million 92. Cambodia Market Forecast : US\$ Million Cambodia Financials Historic 93. 94. Cambodia Financials Forecast 95. Cambodia Industry Norms Canada Market Historic : US\$ Million 96. 97. Canada Market Forecast : US\$ Million Canada Financials Historic 98. 99. Canada Financials Forecast Canada Industry Norms 100. 101. Chile Market Historic : US\$ Million Chile Market Forecast : US\$ Million 102. Chile Financials Historic 103. 104. **Chile Financials Forecast** 105. Chile Industry Norms China Market Historic : US\$ Million 106. China Market Forecast : US\$ Million 107. 108. China Financials Historic China Financials Forecast 109. 110. China Industry Norms Colombia Market Historic : US\$ Million 111. Colombia Market Forecast : US\$ Million 112. Colombia Financials Historic 113. 114. **Colombia Financials Forecast Colombia Industry Norms** 115. Costa Rica Market Historic : US\$ Million 116. Costa Rica Market Forecast : US\$ Million 117. 118. Costa Rica Financials Historic 119. Costa Rica Financials Forecast Costa Rica Industry Norms 120. 121. Croatia Market Historic : US\$ Million Croatia Market Forecast : US\$ Million 122. Croatia Financials Historic 123. 124. **Croatia Financials Forecast** Croatia Industry Norms 125. Cuba Market Historic : US\$ Million 126. Cuba Market Forecast : US\$ Million 127. Cuba Financials Historic 128.
- Cuba Financials Forecast 129.
- 130. Cuba Industry Norms

- 131. Cyprus Market Historic : US\$ Million Cyprus Market Forecast : US\$ Million 132. 133. Cyprus Financials Historic Cyprus Financials Forecast 134. 135. Cyprus Industry Norms 136. Czech Republic Market Historic : US\$ Million Czech Republic Market Forecast : US\$ Million 137. 138. **Czech Republic Financials Historic Czech Republic Financials Forecast** 139. Czech Republic Industry Norms 140. Denmark Market Historic : US\$ Million 141. Denmark Market Forecast : US\$ Million 142. **Denmark Financials Historic** 143. 144. Denmark Financials Forecast 145. Denmark Industry Norms Ecuador Market Historic : US\$ Million 146. Ecuador Market Forecast : US\$ Million 147. 148. Ecuador Financials Historic 149. **Ecuador Financials Forecast** Ecuador Industry Norms 150. 151. Egypt Market Historic : US\$ Million 152. Egypt Market Forecast : US\$ Million 153. Egypt Financials Historic 154. Egypt Financials Forecast 155. Egypt Industry Norms El Salvador Market Historic : US\$ Million 156. 157. El Salvador Market Forecast : US\$ Million El Salvador Financials Historic 158. 159. El Salvador Financials Forecast El Salvador Industry Norms 160. 161. Estonia Market Historic : US\$ Million 162. Estonia Market Forecast : US\$ Million Estonia Financials Historic 163. 164. Estonia Financials Forecast 165. Estonia Industry Norms Finland Market Historic : US\$ Million 166. 167. Finland Market Forecast : US\$ Million 168. **Finland Financials Historic Finland Financials Forecast** 169. 170. Finland Industry Norms France Market Historic : US\$ Million 171. France Market Forecast : US\$ Million 172. France Financials Historic 173. 174. France Financials Forecast France Industry Norms 175. French Guiana Market Historic : US\$ Million 176. French Guiana Market Forecast : US\$ Million 177. 178. French Guiana Financials Historic French Guiana Financials Forecast 179. French Guiana Industry Norms 180. 181. Georgia Market Historic : US\$ Million Georgia Market Forecast : US\$ Million 182. Georgia Financials Historic 183. 184. Georgia Financials Forecast Georgia Industry Norms 185. Germany Market Historic : US\$ Million 186. 187. Germany Market Forecast : US\$ Million

 - Germany Financials Historic 188.
 - Germany Financials Forecast 189.
 - 190. Germany Industry Norms

Tublec	,
191.	Ghana Market Historic : US\$ Million
192.	Ghana Market Forecast : US\$ Million
193.	Ghana Financials Historic
194.	Ghana Financials Forecast
195.	Ghana Industry Norms
196.	Greece Market Historic : US\$ Million
197.	Greece Market Forecast : US\$ Million
198.	Greece Financials Historic
199.	Greece Financials Forecast
200.	Greece Industry Norms
201.	Guyana Market Historic : US\$ Million
202.	Guyana Market Forecast : US\$ Million
203.	Guyana Financials Historic
204.	Guyana Financials Forecast
205.	Guyana Industry Norms
206.	Honduras Market Historic : US\$ Million
207.	Honduras Market Forecast : US\$ Million
208.	Honduras Financials Historic
209.	Honduras Financials Forecast
210.	Honduras Industry Norms
210.	Hong Kong Market Historic : US\$ Million
212.	Hong Kong Market Forecast : US\$ Million
213.	Hong Kong Financials Historic
214.	Hong Kong Financials Forecast
215.	Hong Kong Industry Norms
216.	Hungary Market Historic : US\$ Million
217.	Hungary Market Forecast : US\$ Million
218.	Hungary Financials Historic
219.	Hungary Financials Forecast
220.	Hungary Industry Norms
221.	Iceland Market Historic : US\$ Million
222.	Iceland Market Forecast : US\$ Million
223.	Iceland Financials Historic
224.	Iceland Financials Forecast
225.	Iceland Industry Norms
226.	India Market Historic : US\$ Million
227.	India Market Forecast : US\$ Million
228.	India Financials Historic
229.	India Financials Forecast
230.	India Industry Norms
231.	Indonesia Market Historic : US\$ Million
232.	Indonesia Market Forecast : US\$ Million
233.	Indonesia Financials Historic
234.	Indonesia Financials Forecast
235.	Indonesia Industry Norms
236.	Iran Market Historic : US\$ Million
237.	Iran Market Forecast : US\$ Million
238.	Iran Financials Historic
239.	Iran Financials Forecast
240.	Iran Industry Norms
241.	Ireland Market Historic : US\$ Million
242.	Ireland Market Forecast : US\$ Million
243.	Ireland Financials Historic
244.	Ireland Financials Forecast
245.	Ireland Industry Norms
246.	Israel Market Historic : US\$ Million
247.	Israel Market Forecast : US\$ Million
248.	Israel Financials Historic
249.	Israel Financials Forecast
250.	Israel Industry Norms

251. Italy Market Historic : US\$ Million 252. Italy Market Forecast : US\$ Million 253. Italy Financials Historic 254. **Italy Financials Forecast** 255. Italy Industry Norms 256. Jamaica Market Historic : US\$ Million 257. Jamaica Market Forecast : US\$ Million Jamaica Financials Historic 258. 259. Jamaica Financials Forecast Jamaica Industry Norms 260. Japan Market Historic : US\$ Million 261. Japan Market Forecast : US\$ Million 262. 263. Japan Financials Historic Japan Financials Forecast 264. 265. Japan Industry Norms Kazakhstan Market Historic : US\$ Million 266. 267. Kazakhstan Market Forecast : US\$ Million Kazakhstan Financials Historic 268. 269. Kazakhstan Financials Forecast 270. Kazakhstan Industry Norms Kenya Market Historic : US\$ Million 271. 272. Kenya Market Forecast : US\$ Million 273. Kenya Financials Historic 274. Kenya Financials Forecast 275. Kenya Industry Norms 276. Kuwait Market Historic : US\$ Million Kuwait Market Forecast : US\$ Million 277. 278. Kuwait Financials Historic 279. Kuwait Financials Forecast Kuwait Industry Norms 280. Kyrgyzstan Market Historic : US\$ Million 281. 282. Kyrgyzstan Market Forecast : US\$ Million 283. Kyrgyzstan Financials Historic Kyrgyzstan Financials Forecast 284. Kyrgyzstan Industry Norms 285. 286. Laos Market Historic : US\$ Million Laos Market Forecast : US\$ Million 287. 288. Laos Financials Historic 289. Laos Financials Forecast Laos Industry Norms 290. 291. Latvia Market Historic : US\$ Million 292. Latvia Market Forecast : US\$ Million Latvia Financials Historic 293. 294. Latvia Financials Forecast 295. Latvia Industry Norms 296. Lebanon Market Historic : US\$ Million Lebanon Market Forecast : US\$ Million 297. Lebanon Financials Historic 298. 299. Lebanon Financials Forecast Lebanon Industry Norms 300. Lithuania Market Historic : US\$ Million 301. 302. Lithuania Market Forecast : US\$ Million Lithuania Financials Historic 303. Lithuania Financials Forecast 304. 305. Lithuania Industry Norms Luxembourg Market Historic : US\$ Million 306. 307. Luxembourg Market Forecast : US\$ Million 308. Luxembourg Financials Historic Luxembourg Financials Forecast 309. Luxembourg Industry Norms 310.

8

Tablot	,
311.	Malawi Market Historic : US\$ Million
312.	Malawi Market Forecast : US\$ Million
313.	Malawi Financials Historic
314.	Malawi Financials Forecast
315.	Malawi Industry Norms
316.	Malaysia Market Historic : US\$ Million
317.	Malaysia Market Forecast : US\$ Million
318.	Malaysia Financials Historic
319.	Malaysia Financials Forecast
320.	Malaysia Industry Norms
321.	Mexico Market Historic : US\$ Million
322.	Mexico Market Forecast : US\$ Million
323.	Mexico Financials Historic
324.	Mexico Financials Forecast
325.	Mexico Industry Norms
326.	Morocco Market Historic : US\$ Million
327.	Morocco Market Forecast : US\$ Million
328.	Morocco Financials Historic
328. 329.	Morocco Financials Forecast
329. 330.	Morocco Industry Norms
330. 331.	Netherlands Market Historic : US\$ Million
332.	Netherlands Market Forecast : US\$ Million
333.	Netherlands Financials Historic Netherlands Financials Forecast
334.	
335.	Netherlands Industry Norms
336.	New Zealand Market Historic : US\$ Million
337.	New Zealand Market Forecast : US\$ Million
338.	New Zealand Financials Historic
339.	New Zealand Financials Forecast
340.	New Zealand Industry Norms
341.	Nicaragua Market Historic : US\$ Million
342.	Nicaragua Market Forecast : US\$ Million
343.	Nicaragua Financials Historic
344.	Nicaragua Financials Forecast
345.	Nicaragua Industry Norms
346.	Nigeria Market Historic : US\$ Million
347.	Nigeria Market Forecast : US\$ Million
348.	Nigeria Financials Historic
349.	Nigeria Financials Forecast
350.	Nigeria Industry Norms
351.	Norway Market Historic : US\$ Million
352.	Norway Market Forecast : US\$ Million
353.	Norway Financials Historic
354.	Norway Financials Forecast
355.	Norway Industry Norms
356.	Pakistan Market Historic : US\$ Million
357.	Pakistan Market Forecast : US\$ Million
358.	Pakistan Financials Historic
359.	Pakistan Financials Forecast
360.	Pakistan Industry Norms
361.	Panama Market Historic : US\$ Million
362.	Panama Market Forecast : US\$ Million
363.	Panama Financials Historic
364.	Panama Financials Forecast
365.	Panama Industry Norms
366.	Paraguay Market Historic : US\$ Million
367.	Paraguay Market Forecast : US\$ Million
368.	Paraguay Financials Historic
369.	Paraguay Financials Forecast
370.	Paraguay Industry Norms

371. Peru Market Historic : US\$ Million 372. Peru Market Forecast : US\$ Million Peru Financials Historic 373. 374. Peru Financials Forecast 375. Peru Industry Norms 376. Philippines Market Historic : US\$ Million 377. Philippines Market Forecast : US\$ Million 378. **Philippines Financials Historic** 379. **Philippines Financials Forecast** 380. Philippines Industry Norms Poland Market Historic : US\$ Million 381. Poland Market Forecast : US\$ Million 382. 383. **Poland Financials Historic Poland Financials Forecast** 384. 385. Poland Industry Norms Portugal Market Historic : US\$ Million 386. 387. Portugal Market Forecast : US\$ Million 388. Portugal Financials Historic 389. Portugal Financials Forecast 390. Portugal Industry Norms Romania Market Historic : US\$ Million 391. 392. Romania Market Forecast : US\$ Million 393. Romania Financials Historic 394. **Romania Financials Forecast** 395. Romania Industry Norms 396. Russia Market Historic : US\$ Million Russia Market Forecast : US\$ Million 397. 398. Russia Financials Historic **Russia Financials Forecast** 399. **Russia Industry Norms** 400. Saudi Arabia Market Historic : US\$ Million 401. 402. Saudi Arabia Market Forecast : US\$ Million 403. Saudi Arabia Financials Historic Saudi Arabia Financials Forecast 404. Saudi Arabia Industry Norms 405. 406. Serbia & Montenegro Market Historic : US\$ Million Serbia & Montenegro Market Forecast : US\$ Million 407. 408. Serbia and Montenegro Financials Historic 409. Serbia and Montenegro Financials Forecast 410. Serbia and Montenegro Industry Norms 411. Singapore Market Historic : US\$ Million 412. Singapore Market Forecast : US\$ Million Singapore Financials Historic 413. 414. Singapore Financials Forecast 415. Singapore Industry Norms Slovakia Market Historic : US\$ Million 416. Slovakia Market Forecast : US\$ Million 417. Slovakia Financials Historic 418. 419. Slovakia Financials Forecast Slovakia Industry Norms 420. Slovenia Market Historic : US\$ Million 421. 422. Slovenia Market Forecast : US\$ Million Slovenia Financials Historic 423. 424. Slovenia Financials Forecast 425. Slovenia Industry Norms South Africa Market Historic : US\$ Million 426. South Africa Market Forecast : US\$ Million 427. 428. South Africa Financials Historic South Africa Financials Forecast 429.

430. South Africa Industry Norms

TUDIC	5
431.	South Korea Market Historic : US\$ Million
432.	South Korea Market Forecast : US\$ Million
433.	South Korea Financials Historic
434.	South Korea Financials Forecast
435.	South Korea Industry Norms
436.	Spain Market Historic : US\$ Million
437.	Spain Market Forecast : US\$ Million
438.	Spain Financials Historic
439.	Spain Financials Forecast
440.	Spain Industry Norms
441.	Sri Lanka Market Historic : US\$ Million
442.	Sri Lanka Market Forecast : US\$ Million
442.	Sri Lanka Financials Historic
443. 444.	Sri Lanka Financials Forecast
445.	Sri Lanka Industry Norms
446.	Suriname Market Historic : US\$ Million
447.	Suriname Market Forecast : US\$ Million
448.	Suriname Financials Historic
449.	Suriname Financials Forecast
450.	Suriname Industry Norms
451.	Sweden Market Historic : US\$ Million
452.	Sweden Market Forecast : US\$ Million
453.	Sweden Financials Historic
454.	Sweden Financials Forecast
455.	Sweden Industry Norms
456.	Switzerland Market Historic : US\$ Million
457.	Switzerland Market Forecast : US\$ Million
458.	Switzerland Financials Historic
459.	Switzerland Financials Forecast
460.	Switzerland Industry Norms
461.	Taiwan Market Historic : US\$ Million
462.	Taiwan Market Forecast : US\$ Million
463.	Taiwan Financials Historic
464.	Taiwan Financials Forecast
465.	Taiwan Industry Norms
466.	Tanzania Market Historic : US\$ Million
467.	Tanzania Market Forecast : US\$ Million
468.	Tanzania Financials Historic
469.	Tanzania Financials Forecast
470.	Tanzania Industry Norms
471.	Thailand Market Historic : US\$ Million
472.	Thailand Market Forecast : US\$ Million
472.	Thailand Financials Historic
-	
474. 475.	Thailand Financials Forecast Thailand Industry Norms
-	
476.	Tunisia Market Historic : US\$ Million
477.	Tunisia Market Forecast : US\$ Million
478.	Tunisia Financials Historic
479.	Tunisia Financials Forecast
480.	Tunisia Industry Norms
481.	Turkey Market Historic : US\$ Million
482.	Turkey Market Forecast : US\$ Million
483.	Turkey Financials Historic
484.	Turkey Financials Forecast
485.	Turkey Industry Norms

- 486. Uganda Market Historic : US\$ Million 487. Uganda Market Forecast : US\$ Million 488. Uganda Financials Historic 489. Uganda Financials Forecast 490. Uganda Industry Norms 491. Ukraine Market Historic : US\$ Million 492. Ukraine Market Forecast : US\$ Million Ukraine Financials Historic 493. 494. **Ukraine Financials Forecast** 495. Ukraine Industry Norms United Arab Emirates Market Historic : US\$ Million 496. United Arab Emirates Market Forecast : US\$ Million 497. 498. United Arab Emirates Financials Historic United Arab Emirates Financials Forecast 499. 500. United Arab Emirates Industry Norms 501. United Kingdom Market Historic : US\$ Million United Kingdom Market Forecast : US\$ Million 502. United Kingdom Financials Historic 503. 504. United Kingdom Financials Forecast 505. United Kingdom Industry Norms United States Market Historic : US\$ Million 506. 507. United States Market Forecast : US\$ Million 508. United States Financials Historic 509. **United States Financials Forecast** 510. United States Industry Norms 511. Uruguay Market Historic : US\$ Million Uruguay Market Forecast : US\$ Million 512. 513. Uruguay Financials Historic Uruguay Financials Forecast 514. Uruguay Industry Norms 515. Uzbekistan Market Historic : US\$ Million 516. 517. Uzbekistan Market Forecast : US\$ Million 518. Uzbekistan Financials Historic Uzbekistan Financials Forecast 519. Uzbekistan Industry Norms 520. 521. Venezuela Market Historic : US\$ Million Venezuela Market Forecast : US\$ Million 522. 523. Venezuela Financials Historic 524. Venezuela Financials Forecast Venezuela Industry Norms 525. 526. Vietnam Market Historic : US\$ Million 527. Vietnam Market Forecast : US\$ Million Vietnam Financials Historic 528. 529. Vietnam Financials Forecast 530. Vietnam Industry Norms Zambia Market Historic : US\$ Million 531. Zambia Market Forecast : US\$ Million 532. Zambia Financials Historic 533.
- 533. Zambia Financials Historic
- 534. Zambia Financials Forecast
- 535. Zambia Industry Norms

Countries Covered

Algeria Argentina Australia Austria Azerbaiian Bahrain Bangladesh **Belarus** Belaium Bolivia Bosnia & Herzegovina Botswana Brazil Bulgaria Cambodia Canada Chile Colombia Costa Rica Croatia Cuba Cyprus Czech Republic Denmark Ecuador Egypt El Salvador Estonia Finland France French Guiana Georgia Germany Ghana

Greece Guyana Honduras Hong Kong Hungary Iceland India Indonesia Iran Ireland Israel Italy Jamaica Japan Kazakhstan Kenya **Kuwait** Kyrgyzstan Laos Latvia Lebanon Lithuania Luxembourg Malawi Malaysia Mexico Morocco New Zealand Nicaragua Nigeria Norway Pakistan Panama Paraguay

Peru Philippines Poland Portugal Romania Russia Saudi Arabia Serbia & Montenegro Singapore Slovakia Slovenia South Africa South Korea Spain Sri Lanka Suriname Sweden Switzerland Taiwan Tanzania Thailand The Netherlands Tunisia Turkey Uganda Ukraine **United Arab Emirates** United Kingdom **United States** Uruguay Uzbekistan Venezuela Vietnam Zambia

Data Caveat

The report databases are designed to give a common definition, unit of measure and quantification of markets in over 200 countries. The reports rely on data collection at various levels of the product flow; this effectively means, the producer, the distribution channels and the end user or consumers. This data is then correlated with any national and international statistical data produced by official agencies. Unfortunately, product flow data gathering in some countries is difficult, and furthermore the official statistical data is both inaccurate and sparse. In such circumstances, in some countries, we have to flag a Data Caveat as a warning. What this means is that in some countries the data is not sufficiently verifiable for statistical purposes and in those cases the data may not be presented.

Market Notes & Definitions

ALL MARKET DATA FIGURES ARE IN REAL TERMS : US\$

REAL TERMS are figures excluding the effects of inflation, thus the Forecasts and figures given can be readily converted into units or volume. This is done by applying the average prices for the base year and dividing the figures by this price for all years. Thus it is possible to easily ascertain both historic and forecasted product volume.

A "most recent published accounts" base is used because most company accounts are historic and thus clients will be able to compare the figures given in this report with their own company figures without the need for conversion or the need for inflators or multiplying factors.

AVERAGE SALES PRICES ARE NOT APPROPRIATE OR APPLICABLE TO THIS DATABASE

The effect of using Real Terms figures is that the forecasted figures will be depressed, as they do not include inflation, and figures from former years (i.e. before the Base Year) will be increased.

The Current or Base Year is at the convergent point as is the Current cost. This Current Cost usually increases because of the effects of inflation. The Real Terms figures do not include the effects of inflation and thus only increases or decreases if the actual product volume or units increase or decrease. In this way it is possible to evaluate the market and other figures more realistically.

The figures and the Trend figures represent an overall median probability trend line that is plotted to give the most probable course amongst the annual forecast scatter. Thus, the figures do not reflect year-on-year depressions and peaks in absolute terms, but instead represents a year-on-year modified trend line. The various SCENARIOS provided in the database reflect the differential forecasts specific to the factors being forecast.

The U.S. government uses the term Constant dollars (or "real" dollars) and this is defined thus: Output values converted to a base price level, calculated by dividing current (or actual) dollars by a deflator. Use of constant dollars eliminates the effects of price changes between the year of measurement and the base year and allows calculation of real changes in output.

HISTORIC & FORECAST MARKET DATA TRANSITION PERIODS

The HISTORIC DATA covers the last 7 years, and the MEDIAN FORECAST DATA series covers the years the next 7 years. There is always a transition period; which is in fact during the last two quarters, i.e. whilst the historic data is being collated. In addition the data given for the next two quarters is considered an estimate rather than a forecast. Thus the 12 month period around the database output date is an estimate.

THE MARKET ENVIRONMENT

There are four basic issues to investigate when considering the market environment:

1. Market Growth	3. Market/s Serviced
2. Market Structure	4. Customer & End User Factors

1. MARKET GROWTH (both short-term and medium term) is fully analysed in other sections and further analysed in these sections. The importance of this factor is of course self-evident and thus not requiring further explanation.

2. THE MARKET STRUCTURE is very critical for profitability. The nature of the market, the location of the Marketplace, the customer base and the supplier structure is fully provided in several other sections of this study and therefore no further discussion is necessary.

3. MARKET SERVICED is the term used to denote the function between the product/s and services offered by companies and the particular market sector the marketing effort reaches. In addition, there is the MARKET AVAILABILITY to consider as this represents the 'real market' available to any particular company or supplier.



THE TOTAL AVAILABLE MARKET

Thus the Market Area Serviced is the sector of the market for which companies are offering a suitable product or service and Available Markets the sector of the market reached by a company's marketing effort. The areas marked as the overlap in the Market Area Serviced, i.e. the market sector for which companies are offering suitable product/s or services and which may theoretically be reached by a company's marketing activities, but of which part is controlled by either other Purchasers or Suppliers. The Market Availability is the total market perceived by the total Purchaser universe; however the Available Markets the market which is actually available to individual Suppliers.

The Market Area Serviced is the true market in terms of product/s and services, however parts of this market may be difficult or impossible to attain due to the control exerted by either the controlling Purchasers or Suppliers.

HISTORIC DATA & TIME SERIES

Last 7 Years to Current Year

This standard HISTORIC format is the most popular time series demanded by readers. Many readers feel that it is more important to know what is likely to happen in the recent past rather that what has transpired in the long-term past. The HISTORIC DATA in the database covers the years from 1997 to the Current Year.

FORECAST DATA & TIME SERIES : MEDIAN MARKET FORECAST

From the Current Year to the next 7 Years

The MEDIAN FORECAST DATA covers the next 7 years. This standard FORECAST format is the most popular format demanded by readers.

We can of course provide readers with other data on long-range forecast data and this is done as part of the After-Sales Service.

1. ALL FIGURES IN THIS SECTION ARE IN REAL TERMS: Current Year BASE

REAL TERMS are prices excluding the effects of inflation, thus the Market Consumption figure given can be readily converted into units or volume. This is done by applying the average sales prices for the Current Year and dividing the Market Consumption figures by this price for all years. Thus it is possible to easily ascertain previous and forecasted product volume.

A base year is used because most company accounts are historic and thus readers will be able to compare the figures given in this volume with their own figures without the need for conversion or the need for inflators or multiplying factors.

The effect of using Real Terms figures is that the forecasted figures will be depressed, as they do not include inflation, and figures from former years will be increased.

2. The Market Consumption figures and the Trend figures represent an overall median probability trend line which is plotted to give the most probable course amongst the annual market forecast scatter. Thus the figures do not reflect year-on-year depressions and peaks in absolute terms, but instead represents a year-on-year modified trend line.

3. All analyses are based on correlations of the results of the Surveys of Suppliers, Distribution and Customers. Thus, for example, an analysis of Market Sectors will gain data firstly from the End User Surveys and secondly confirmations and correlations will be gained from the Surveys of Suppliers / Distributors. This in the opinion of the publishers is a very accurate method and is far superior than, for example, that which is used in the compilation of the majority of published governmental statistics.

4. All figures given in this volume refer only to the product/s covered and not to any other product or systems which may be connected or associated with the products covered.

5. The TREND figures given in the Industry section of this volume refers to the average year-on-year change in the period specified.

6. The YEAR-ON-YEAR TREND figures given in this volume refer to the average year-on-year change in the period specified

The AVERAGE GROWTH TRENDS figures refer to the long term trends over the period.

Thus the actual Trend is given by a year-on-year figure and the long-term Trends are given as a Real Terms Forecast.

DATABASE LONG-RANGE DATA & TIME SERIES

From 1972 until the Next 28 Years

The database contains a LONG-RANGE HISTORIC time series which covers the years from 1972. This is the standard long range HISTORIC format. We provide readers with this time series (on request) to enable long range regressional analysis for forecasting models which require an extended time period analysis.

The database contains a LONG-RANGE FORECAST time series which covers a period for the next 28 years. This is the standard long range forecast format and is usually used for planning production plant / capital projects, macro-economic trends and demographics data.

We can of course provide readers with other data on long-range historic and forecast data and this is done as part of the After-Sales Service.

EXCHANGE RATES + PURCHASING POWER PARITY

The report database and forecasting models do not use current market or bank exchange rates as these can be deceptive. The rates used are those of the base year in addition to a number of real value factors which reflect the actual or forecasted value of the product in each of the national markets over the period 1974 to 2028. A simple conversion of local currency into U.S. Dollars or any other national currency cannot be used to adequately represent products or services.

The report database and forecasting models are attempting to show the relative values of products or markets free from any extraneous effects of currency movements or government fiscal policy which arbitrarily alter currency exchange rates. Thus the currency calculations and data in the database are indicating relative unit values or the relative cost of the product or service in the national market.

We do not indicate the Currency Conversion Rate that you can use with any calculations and readers will have to apply their own discretion in this respect. Beware however, such calculations involving currency conversions can be artificial and spurious and do not reflect real values of either products or markets.

The diagram shows the problem of relating Product or Market Values or Costs in Real Terms (+), the National Currency Value in Real Terms (i.e. excluding the effects of Inflation) and the Value of another currency (the Converted Currency, given as \$) in relation to the National Currency.

PRODUCT PARITY

The basis of the data provided is to allow users to produce business plans and forecasting models across national and statistically diverse boundaries. Thus it is necessary to adopt a standard product definition which can be then applied across national borders. The product definition chosen is the U.S. government's NAICS product codes (and the previous SIC product codes where relevant). The problem is to apply these product definitions across the national boundaries. The U.S. government stubbornly clings to the imperial system of measurement and this further complicates the matter.

The use of PRODUCT PARITY is intended to allow trans-national business planning and forecasting (however readers can request data based on national product definitions), and in general terms Product Parity means that equivalent products are compared even where the exact technical specification, or quantification, of the product is not the same. Thus a 12 fluid ounce liquid container as defined in the (Imperial measuring system) NAICS product codes is quantitatively equivalent to 35.5ml, however for the purposes of Product Parity it will be the equivalent of a 33ml liquid container in countries with a Metric measuring system. Similarly in non-Metric markets a 16 ounces or 1 pound Imperial measure, whilst actually equivalent to 454 grams, will equate to a 450 gram product in Metric measure markets.

For many products this 'Product Parity' will be based on the 'Purchasing Parity unit costs' -v- 'product performance', rather than 'unit cost' -v- 'technical specifications'. This is because national markets impose different technical specifications on products which essentially fulfil the same customer requirement, and thus these products have a Product Parity which can be used for uniform, cross border, business planning and forecasting.

Financial Notes & Definitions

HISTORIC & FORECAST FINANCIAL DATA TRANSITION PERIODS

The HISTORIC DATA covers the last 7 years, and the FORECAST DATA series covers the next 7 years. There is always a transition period; which is in fact during the last two quarters, i.e. whilst the historic data is being collated. In addition the data given for the next two quarters is considered an estimate rather than a forecast. Thus the 12 month period around the database output date is an estimate.

For the various Financial Scenarios it must be assumed that the Scenario factor or strategy being considered will not exert an impact on the forecast immediately and will not become evident for some time after its inception. Whilst the forecasting models used operates on a monthly time scale and does also take account of other temporal factors (for example seasonality of demand, industry accounting periods, stock taking scheduling, et al) it would be too pedantic to express the transition year in greater detail. Therefore in the forecast data a straight line plot is produced between the BASE year, through the transition period to the first full forecast year.

The data in this section derives data from 477 worldwide companies and organisations (Suppliers and Distribution Channel members).

ALL FINANCIAL DATA FIGURES ARE IN REAL TERMS

FINANCIAL BALANCE SHEETS

Row	TITLE	LEGEND
	TOTAL SALES	
1	The TOTAL SALES figures given are synchronized with the Median Market Forecast and not to the individual Market Scenario Forecasts. This ensures that one can use a standardized market measure to compare the Financial data and not have the additional complication of interpreting the financial data in relation to the market scenarios.	
2	DOMESTIC SALES	% Sales
3	EXPORTS	% Sales
4	PRE-TAX PROFIT	% Sales
5	INTEREST PAID	% Sales
6	NON-TRADING INCOME	% Sales
7	OPERATING PROFIT	% Sales
8	DEPRECIATION: STRUCTURES	% Sales
9	DEPRECIATION: PLANT AND EQUIPMENT	% Sales
10	DEPRECIATION: MISCELLANEOUS ITEMS	% Sales
11	TOTAL DEPRECIATION	% Sales
12	TRADING PROFIT	% Sales
13	INTANGIBLE ASSETS	% Sales
14	INTERMEDIATE ASSETS	% Sales
15	FIXED ASSETS: STRUCTURES	% Sales
16	FIXED ASSETS: PLANT AND EQUIPMENT	% Sales
17	FIXED ASSETS: MISCELLANEOUS ITEMS	% Sales
18	FIXED ASSETS	% Sales
19	CAPITAL EXPENDITURE ON STRUCTURES	% Sales
20	CAPITAL EXPENDITURE ON PLANT AND EQUIPMENT	% Sales
21	CAPITAL EXPENDITURE ON VEHICLES	% Sales
22	CAPITAL EXPENDITURE ON DATA PROCESSING EQUIPMENT	% Sales
23	CAPITAL EXPENDITURE ON MISCELLANEOUS ITEMS	% Sales

RowTITLELEGEND24TOTAL CAPITAL EXPENDITURE% Sales25RETIREMENTS: STRUCTURES% Sales26RETIREMENTS: PLANT AND EQUIPMENT% Sales27RETIREMENTS: MISCELLANEOUS ITEMS% Sales28TOTAL RETIREMENTS% Sales29TOTAL FIXED ASSETS% Sales30FINISHED PRODUCT STOCKS% Sales31WORK IN PROGRESS AS STOCKS% Sales32MATERIALS AS STOCKS% Sales33TOTAL STOCKS & INVENTORY% Sales34DEBTORS% Sales35MISCELLANEOUS CURRENT ASSETS% Sales36TOTAL CURRENT ASSETS% Sales37TOTAL ASSETS% Sales38CREDITORS% Sales39SHORT TERM LOANS% Sales40MISCELLANEOUS CURRENT LIABILITIES% Sales41TOTAL CURRENT LIABILITIES% Sales42NET ASSETS / CAPITAL EMPLOYED% Sales43SHAREHOLDERS FUNDS% Sales44LONG TERM LOANS% Sales45MISCELLANEOUS LONG TERM LIABILITIES% Sales46WORKERSpersons
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51WORK IN 4TH QUARTER% of Annual
52 TOTAL EMPLOYEES persons
53 RAW MATERIALS COST % Sales
54 FINISHED MATERIALS COST % Sales
55 FUEL COST % Sales
56 ELECTRICITY COST % Sales
57 TOTAL INPUT SUPPLIES / MATERIALS AND ENERGY COSTS % Sales
58 PAYROLL COSTS % Sales
59 WAGES % Sales
60 DIRECTORS' REMUNERATIONS % Sales
61 EMPLOYEE BENEFITS % Sales
62 COMMISSIONS & INCENTIVES PAID % Sales
63 TOTAL REMUNERATIONS % Sales
64 SUB CONTRACTORS % Sales
65 RENTAL & LEASING: STRUCTURES % Sales
66 RENTAL & LEASING: PLANT AND EQUIPMENT % Sales
67 TOTAL RENTAL & LEASING COSTS % Sales

68MAINTENANCE: STRUCTURES% Sales69MAINTENANCE: PLANT AND EQUIPMENT% Sales70TOTAL MAINTENANCE COSTS% Sales71SERVICES PURCHASED% Sales72COMMUNICATIONS COSTS% Sales73MISCELLANEOUS EXPENSES% Sales74SALES PERSONNEL VARIABLE & COMMISSION COSTS% Sales75SALES EXPENSES AND COSTS% Sales76SALES EXPENSES AND COSTS% Sales77TOTAL SALES COSTS% Sales78DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION FIXED COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING FIXED COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL PROCESS FIXED COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS FIXED COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89PRODUCT RETURNS & REJECTION COSTS% Sales81EXHIBITION & EVENTS COSTS% Sales82TOTAL ADVERTISING COSTS% Sales83PRODUCT RETURNS & REJECTION COSTS% Sales84PRODUCT RETURNS & REJECTION COSTS% Sales85PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales86FODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales <tr< th=""><th>-</th><th></th><th></th></tr<>	-		
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TOTAL MAINTENANCE COSTS % Sales 71 SERVICES PURCHASED % Sales 72 COMMUNICATIONS COSTS % Sales 73 MISCELLANEOUS EXPENSES % Sales 74 SALES PERSONNEL VARIABLE & COMMISSION COSTS % Sales 75 SALES PERSONNEL VARIABLE & COMMISSION COSTS % Sales 76 SALES MATERIALS COSTS % Sales 76 SALES COSTS % Sales 77 TOTAL SALES COSTS % Sales 78 DISTRIBUTION VARIABLE COSTS % Sales 79 DISTRIBUTION VARIABLE COSTS % Sales 80 WAREHOUSING FIXED COSTS % Sales 81 WAREHOUSING VARIABLE COSTS % Sales 82 PHYSICAL HANDLING VARIABLE COSTS % Sales 84 PHYSICAL HANDLING VARIABLE COSTS % Sales 85 PHYSICAL HANDLING VARIABLE COSTS % Sales 86 TOTAL DISTRIBUTION AND HANDLING COSTS % Sales 86 TOTAL DISTRIBUTION ALMER COSTS % Sales 87 MALING & CORRESPONDENCE COSTS % Sales 88 MEDIA ADVERTISING MATERIALS & PRINT COSTS %	68	MAINTENANCE: STRUCTURES	% Sales
71 SERVICES PURCHASED % Sales 72 COMMUNICATIONS COSTS % Sales 73 MISCELLANEOUS EXPENSES % Sales 74 SALES PERSONNEL VARIABLE & COMMISSION COSTS % Sales 75 SALES EXPENSES AND COSTS % Sales 76 SALES EXPENSES AND COSTS % Sales 77 TOTAL SALES COSTS % Sales 78 DISTRIBUTION FIXED COSTS % Sales 79 DISTRIBUTION VARIABLE COSTS % Sales 80 WAREHOUSING VARIABLE COSTS % Sales 81 WAREHOUSING VARIABLE COSTS % Sales 82 PHYSICAL HANDLING VARIABLE COSTS % Sales 84 PHYSICAL HANDLING VARIABLE COSTS % Sales 85 PHYSICAL HANDLING VARIABLE COSTS % Sales 86 TOTAL DISTRIBUTION NARIABLE COSTS % Sales 87 MALING & CORRESONDENCE COSTS % Sales 88 MEDIA ADVERTISING MATERIALS & PRINT COSTS % Sales 89 ADVERTISING MATERIALS & PRINT COSTS % Sales 91 EXHIBITION & EVENTS COSTS % Sales 92 TOTAL ADVERTISING COSTS % Sales 93 PRODUCT RETURNS & REJECTION COSTS % Sales 94 PRODUCT NETURNS & REJECTION COSTS	69	MAINTENANCE: PLANT AND EQUIPMENT	% Sales
72 COMMUNICATIONS COSTS % Sales 73 MISCELLANEOUS EXPENSES % Sales 74 SALES PERSONNEL VARIABLE & COMMISSION COSTS % Sales 75 SALES MATERIALS COSTS % Sales 75 SALES MATERIALS COSTS % Sales 76 SALES MATERIALS COSTS % Sales 77 TOTAL SALES COSTS % Sales 78 DISTRIBUTION FIXED COSTS % Sales 79 DISTRIBUTION VARIABLE COSTS % Sales 80 WAREHOUSING FIXED COSTS % Sales 81 WAREHOUSING VARIABLE COSTS % Sales 82 PHYSICAL HANDLING FIXED COSTS % Sales 84 PHYSICAL HANDLING VARIABLE COSTS % Sales 84 PHYSICAL PROCESS VARIABLE COSTS % Sales 85 PHYSICAL PROCESS VARIABLE COSTS % Sales 86 TOTAL DISTRIBUTION AND HANDLING COSTS % Sales 87 MAILING & CORRESPONDENCE COSTS % Sales 88 MEDIA ADVERTISING COSTS % Sales 89 ADVERTISING COSTS % Sales 90 POS & DISPLAY COSTS % Sales	70	TOTAL MAINTENANCE COSTS	% Sales
73MISCELLANEOUS EXPENSES% Sales74SALES PERSONNEL VARIABLE & COMMISSION COSTS% Sales75SALES EXPENSES AND COSTS% Sales76SALES EXPENSES AND COSTS% Sales77TOTAL SALES COSTS% Sales79DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION FIXED COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & RE-INSTALLATION COSTS% Sales92PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales93PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales94PRODUCT INSTALLATION & SALES COSTS% Sales95PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales96PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales97PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales<	71	SERVICES PURCHASED	% Sales
74SALES PERSONNEL VARIABLE & COMMISSION COSTS% Sales75SALES EXPENSES AND COSTS% Sales76SALES MATERIALS COSTS% Sales77TOTAL SALES COSTS% Sales78DISTRIBUTION TARED COSTS% Sales79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales80WAREHOUSING VARIABLE COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING VARIABLE COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS FIXED COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & KETALS & PRINT COSTS% Sales92PODUCT RETURNS & REJECTION COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT REVICE & MAINTENANCE COSTS% Sales96PRODUCT SYSTEMS & CUSTOMER COMPLAINT COSTS% Sales97PRODUCT REVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales910TOTAL AFTER-SALES COSTS% Sales <trr>92</trr>	72	COMMUNICATIONS COSTS	% Sales
75SALES EXPENSES AND COSTS% Sales76SALES MATERIALS COSTS% Sales77TOTAL SALES COSTS% Sales78DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL HANDLING VARIABLE COSTS% Sales85PHYSICAL PROCESS FIXED COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89POS & DISPLAY COSTS% Sales90POS & DISPLAY COSTS% Sales911EXHIBITION & EVENTS COSTS% Sales921TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98OUST ONER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales <td>73</td> <td>MISCELLANEOUS EXPENSES</td> <td>% Sales</td>	73	MISCELLANEOUS EXPENSES	% Sales
76SALES MATERIALS COSTS% Sales77TOTAL SALES COSTS% Sales78DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING FIXED COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS FIXED COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales89POS & DISPLAY COSTS% Sales91EXHIBITION & RE-INSTALLATION COSTS% Sales92PODUCT RETURNS & REJECTION COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT SERVICE & MAINTENANCE COSTS% Sales96PRODUCT SERVICE & MAINTENANCE COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales90TOTAL AFTER-SALES COSTS% Sales91NEW TECHNOLOGY EXPENDITURE% Sales92TOTAL AFTER-SALES COSTS% Sales93TOTAL AFTER-SALES COS	74	SALES PERSONNEL VARIABLE & COMMISSION COSTS	% Sales
77TOTAL SALES COSTS% Sales78DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING GOSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT RETURNS & REJECTION COSTS% Sales95PRODUCT NSTALLATION & RE-INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales90TOTAL MARKETING COSTS% Sales910TOTAL MARKETING COSTS% Sales92TOTAL AFTER-SALES COSTS% Sales93TOTAL AFTER-SALES COSTS% Sales94PRODUCT INSTELLATION COSTS% Sa	75	SALES EXPENSES AND COSTS	% Sales
78DISTRIBUTION FIXED COSTS% Sales79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING FIXED COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS FIXED COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & REINSTALLATION COSTS% Sales95PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales90TOTAL ARETING ACSTS% Sales910TOTAL MARKETING COSTS% Sales92TOTAL AFTER-SALES COSTS% Sales93PRODUCT SERVICE & MAINTENANCE COSTS% Sales94TOTAL AFTER-SALES COSTS% Sales95TOTAL AFTER-SALES COSTS<	76	SALES MATERIALS COSTS	% Sales
79DISTRIBUTION VARIABLE COSTS% Sales80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT SERVICE & MAINTENANCE COSTS% Sales96PRODUCT SERVICE & MAINTENANCE COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales910TOTAL ARKETING COSTS% Sales9110NEW TECHNOLOGY EXPENDITURE% Sales912NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales913TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales914TOTAL OPERATIONAL & PROCESS COSTS% Sales915DEBTORS WITHIN AGREED TERMS% Sales <td>77</td> <td>TOTAL SALES COSTS</td> <td>% Sales</td>	77	TOTAL SALES COSTS	% Sales
80WAREHOUSING FIXED COSTS% Sales81WAREHOUSING VARIABLE COSTS% Sales82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT SERVICE & MAINTENANCE COSTS% Sales96PRODUCT SERVICE & MAINTENANCE COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL AFTER-SALES COSTS% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106<	78	DISTRIBUTION FIXED COSTS	% Sales
WAREHOUSING VARIABLE COSTS % Sales 82 PHYSICAL HANDLING FIXED COSTS % Sales 83 PHYSICAL HANDLING VARIABLE COSTS % Sales 84 PHYSICAL PROCESS FIXED COSTS % Sales 85 PHYSICAL PROCESS VARIABLE COSTS % Sales 86 TOTAL DISTRIBUTION AND HANDLING COSTS % Sales 87 MAILING & CORRESPONDENCE COSTS % Sales 88 MEDIA ADVERTISING COSTS % Sales 89 ADVERTISING MATERIALS & PRINT COSTS % Sales 90 POS & DISPLAY COSTS % Sales 91 EXHIBITION & EVENTS COSTS % Sales 92 TOTAL ADVERTISING COSTS % Sales 93 PRODUCT RETURNS & REJECTION COSTS % Sales 94 PRODUCT INSTALLATION & RE-INSTALLATION COSTS % Sales 95 PRODUCT BEAKDOWN & POST INSTALLATION COSTS % Sales 96 PRODUCT SERVICE & MAINTENANCE COSTS % Sales 97 PRODUCT SERVICE & MAINTENANCE COSTS % Sales 98 CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS % Sales 99 TOTAL AFTER-SALES COSTS % Sales	79	DISTRIBUTION VARIABLE COSTS	% Sales
82PHYSICAL HANDLING FIXED COSTS% Sales83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT NSTALLATION & RE-INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales90TOTAL AFTER-SALES COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS UTSIDE AGREED TERMS% Sales	80	WAREHOUSING FIXED COSTS	% Sales
83PHYSICAL HANDLING VARIABLE COSTS% Sales84PHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BERAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SERVICE & MAINTENANCE COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL AFTER-SALES COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	81	WAREHOUSING VARIABLE COSTS	% Sales
APHYSICAL PROCESS FIXED COSTS% Sales85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	82	PHYSICAL HANDLING FIXED COSTS	% Sales
85PHYSICAL PROCESS VARIABLE COSTS% Sales86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT RETURNS & REJECTION COSTS% Sales95PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	83	PHYSICAL HANDLING VARIABLE COSTS	% Sales
86TOTAL DISTRIBUTION AND HANDLING COSTS% Sales87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT RETURNS & REJECTION COSTS% Sales95PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	84	PHYSICAL PROCESS FIXED COSTS	% Sales
87MAILING & CORRESPONDENCE COSTS% Sales88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT RETURNS & REJECTION COSTS% Sales95PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales910TOTAL AFTER-SALES COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	85	PHYSICAL PROCESS VARIABLE COSTS	% Sales
88MEDIA ADVERTISING COSTS% Sales89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	86	TOTAL DISTRIBUTION AND HANDLING COSTS	% Sales
89ADVERTISING MATERIALS & PRINT COSTS% Sales90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	87	MAILING & CORRESPONDENCE COSTS	% Sales
90POS & DISPLAY COSTS% Sales91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	88	MEDIA ADVERTISING COSTS	% Sales
91EXHIBITION & EVENTS COSTS% Sales92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	89	ADVERTISING MATERIALS & PRINT COSTS	% Sales
92TOTAL ADVERTISING COSTS% Sales93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	90	POS & DISPLAY COSTS	% Sales
93PRODUCT RETURNS & REJECTION COSTS% Sales94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	91	EXHIBITION & EVENTS COSTS	% Sales
94PRODUCT INSTALLATION & RE-INSTALLATION COSTS% Sales95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	92	TOTAL ADVERTISING COSTS	% Sales
95PRODUCT BREAKDOWN & POST INSTALLATION COSTS% Sales96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	93	PRODUCT RETURNS & REJECTION COSTS	% Sales
96PRODUCT SYSTEMS & CONFIGURATION COSTS% Sales97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	94	PRODUCT INSTALLATION & RE-INSTALLATION COSTS	% Sales
97PRODUCT SERVICE & MAINTENANCE COSTS% Sales98CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS% Sales99TOTAL AFTER-SALES COSTS% Sales100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	95	PRODUCT BREAKDOWN & POST INSTALLATION COSTS	% Sales
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100TOTAL MARKETING COSTS% Sales101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	98	CUSTOMER PROBLEMS & CUSTOMER COMPLAINT COSTS	% Sales
101NEW TECHNOLOGY EXPENDITURE% Sales102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	99	TOTAL AFTER-SALES COSTS	% Sales
102NEW PRODUCTION TECHNOLOGY EXPENDITURE% Sales103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	100	TOTAL MARKETING COSTS	% Sales
103TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE% Sales104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	101	NEW TECHNOLOGY EXPENDITURE	% Sales
104TOTAL OPERATIONAL & PROCESS COSTS% Sales105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales	102	NEW PRODUCTION TECHNOLOGY EXPENDITURE	% Sales
105DEBTORS WITHIN AGREED TERMS% Sales106DEBTORS OUTSIDE AGREED TERMS% Sales% Sales% Sales	103	TOTAL RESEARCH AND DEVELOPMENT EXPENDITURE	% Sales
106 DEBTORS OUTSIDE AGREED TERMS % Sales	104	TOTAL OPERATIONAL & PROCESS COSTS	% Sales
	105	DEBTORS WITHIN AGREED TERMS	% Sales
107UN-RECOVERABLE DEBTS% Sales	106	DEBTORS OUTSIDE AGREED TERMS	% Sales
	107	UN-RECOVERABLE DEBTS	% Sales

FINANCIAL DATA DEFINITIONS

Data given on:	Definition:
% OF CUSTOMERS = 50% SALES	The best estimate of the percentage of immediate customers accounting for 50% of the sales of the business.
% SHARE OF 4 LARGEST FIRMS	The combined market shares of the four leading firms in the industry, expressed as a percentage.
ACTUAL RETURN ON INVESTMENT	The actual, pre-tax net income expressed as a percentage of investment for the business, used to adjust the future estimates of ROI.
ASSET UTILIZATION	Sales as a ratio of total sales.
AVERAGE REMUNERATION	Total employee remuneration divided by the number of employees.
BORROWING RATIO	Total debt as a ratio of net worth.
CAPACITY UTILIZATION	The average % percentage of standard capacity utilized during the year. Standard capacity is the sales value of the maximum output the business can sustain with:a) facilities normally in operation andb) current constraints (e.g. technology, work rules, labour practices, etc.)
CAPITAL EMPLOYED	The sum of long term liabilities. It represents the counterpart of the net assets employed by the firm.
CREDIT PERIOD	Debtors over sales times 365 days.
CREDITORS RATIO	Creditors over sales times 365 days.
CREDITORS	Trade creditors and bills payable within one year.
CURRENT RATIO	Current assets as a ratio of current liabilities.
DEBT GEARING RATIO	Long term loans as a ratio of net worth.
DEBTORS	Trade debtors and trade bills receivable due within one year.
DEPRECIATION	Includes amounts written off tangible fixed assets, including leased assets.
DIRECTORS REMUNERATION	Includes all payments made to directors including pension fund contributions, ex-gratia payments and payments to directors' family.
DISCOUNT CASH FLOW YIELD RATE	The internal rate of return after tax earned in this business when this strategy is executed. It is the time discount rate at which discounted cash flow plus residual is equal to initial investment.
DISCOUNTED CASH FLOW	The cash generated over ten years from net income, less the cash absorbed by increases in the net investment in the business. The annual cash flows are discounted to a present value, using the time discount rate.
DISCOUNTED NET INCOME (10 YEARS)	From pre-tax net income in each year is deducted a capital charge on the increase in investment since the base period to reflect the cost of these funds. The time discount rate is then applied to obtain the present value of the income stream for the 10 year period.
DOMESTIC SALES	Wherever applicable, domestic Sales represent the proportion of total turnover generated locally less exports produced by the same companies.
EMPLOYEES UNIONIZED	The percentage of total employees of the business who are unionized.
EQUITY GEARING	Shareholders' funds as a ratio of total liabilities.
EXPORTS / SALES	Exports divided by sales.
EXPORTS	This figure will be shown where it has been disclosed.
FIFO VALUATION	The accounting method used for inventory valuation FIFO, or other method (e.g. LIFO).
FIXED ASSETS / EMPLOYEES	Fixed assets divided by the number of employees.
FIXED ASSETS	Property, plant, fixtures and fittings, office equipment and motor vehicles wholly owned and shown at their written down book value.
FIXED CAPITAL INTENSITY	Gross book value of plant & equipment expressed as a percentage of sales. Gross book value includes original value of buildings, real estate manufacturing & transportation equipment.
EMPLOYEES UNIONIZED EQUITY GEARING EXPORTS / SALES EXPORTS FIFO VALUATION FIXED ASSETS / EMPLOYEES FIXED ASSETS FIXED CAPITAL	 Wherever applicable, domestic Sales represent the proportion of total turnover generated locally less exports produced by the same companies. The percentage of total employees of the business who are unionized. Shareholders' funds as a ratio of total liabilities. Exports divided by sales. This figure will be shown where it has been disclosed. The accounting method used for inventory valuation FIFO, or other method (e.g. LIFO). Fixed assets divided by the number of employees. Property, plant, fixtures and fittings, office equipment and motor vehicles wholly owned and shown at their written down book value. Gross book value of plant & equipment expressed as a percentage of sales. Gross book value

FIXED CAPITAL INTENSITY	The gross book value of plant and equipment, expressed as a percentage of sales.
FORECAST REAL MARKET GROWTH RATE (% / YEAR)	An estimate of the future annual real growth rate of the served market.
FORECAST SELLING GROWTH RATE % p.a.	A forecast of the annual growth rate of the selling prices.
IMMEDIATE CUSTOMER FRAGMENTATION	The proportion of the total number of immediate customers accounting for 50% of total sales, expressed as a percentage. For example, if 5 of a business's 100 immediate customers represent 50% of sales, immediate customer fragmentation is 5%.
INCOME GEARING	Interest paid as a percentage of profit before tax and before interest paid.
INDUSTRY (SIC/NAICS) GROWTH, LONG RUN	The annual long term (10 year) growth rate of the SIC/NAICS industry in which the business is located, expressed as a percentage.
INDUSTRY CONCENTRATION RATIO	The amount of industry shipments accounted for by the four largest firms in the industry expressed as a percentage.
INTANGIBLE ASSETS	Non-tangible assets such as good will, trademarks, patents and copyrights owned.
INTEREST PAID	Gross interest paid. It should be noted that many private companies either do not disclose this figure in full or aggregate short-term, long-term and hire purchase interest together.
INTERMEDIATE ASSETS	Includes investments in subsidiary and associated companies, trade investments and other unquoted investments, insurance premiums on life policies, and Advanced Corporation Tax recoverable. In addition, amounts due from other Group companies (as necessary), associated and affiliated companies, receivable after one year and with no stated fixed repayment terms will be included. Long term portions of trade and sundry debtors will also be included, wherever they are disclosed separately in the accounts.
INVENTORY / SALES	The sum of raw materials, work-in-process inventory and finished goods inventory (each net of reserve for losses) as a percentage of sales.
INVESTMENT / SALES	Investment as a percentage of sales. Investment can be measured in any of the following ways: a) net book value of plant and equipment plus working capital b) equity plus long-term debt c) total assets employed minus current liabilities attributable to the business.
INVESTMENT / VALUE ADDED	Investment expressed as a percentage of value added. Value added is adjusted for profits to minimize that portion of the relationship with ROI which is caused by under or overstated earnings.
INVESTMENT PER EMPLOYEE	Average investment, expressed in monetary units per employee.
LONG TERM LOANS	Includes long term portions of bank & other institutional loans, mortgages, hire purchase repayments and leasing obligations, all of which are due after one year. Also, amounts due to group, associated & affiliated companies payable after one year are included.
MARKET POSITION	A factor combining:
	 a) MARKET SHARE: the share of the served market for the business, expressed as a percentage. b) RELATIVE MARKET SHARE: the market share of the business relative to the combined market share of the three leading competitors, expressed as a percentage. For example if ones business has 30% of the market and the three largest competitors have 20%, 10% and 10%: 30 divided by (20+10+10) = 75%.
MARKET SHARE GROWTH RATE	The annual growth rate of market share expressed as a percentage.
MARKET SHARE INSTABILITY	The instability of the market share of the business, measured as the sum of the absolute values of the business's annual market share changes.
MARKET SHARE	The share of the served market expressed as a percentage.
MARKETING EXPENSES / SALES	The sum of salesforce, advertising, promotion and other marketing expenses expressed as a percentage of sales. Does not include costs of physical distribution.
MISCELLANEOUS CURRENT ASSETS	Cash and near cash items such as quoted investments and tax reserve certificates. Also sundry debtors, prepayments & accrued income due within one year, plus amounts due from group companies, associated & affiliated companies receivable within one year.
MISCELLANEOUS CURRENT LIABILITIES	Sundry creditors, accrued expenses and prepaid income including dividends, corporation tax, social security and other sundry amounts payable within one year.

MISCELLANEOUS LONG TERM LIABILITIES	Deferred and future taxation, minority interests, pension funds and similar liabilities, provisions for liabilities and charges due.
NET ASSETS	The net assets employed are obtained by subtracting total current liabilities from the total assets.
NET WORTH	Equals shareholders' funds less the intangible assets.
NEW PRODUCT SALES / SALES	Percentage of sales accounted for by new products. New products are those products introduced during the three preceding years.
NEWNESS OF PLANT & EQUIPMENT (NBV / GBV)	Newness of plant and equipment, measured as the ratio of Net Book Value to Gross Book Value.
NON-TRADING INCOME	Comprises Investment income received, such as income from quoted & unquoted investments, rents received, share of profit from associated companies; as well as Reserves adjustments, such as transfers from capital grant reserve, interest relief grants.
NUMBER OF EMPLOYEES + THEIR REMUNERATION	The average number of employees together with their aggregate wages and salaries.
OPERATING PROFIT MARGIN	Operating profit as a percentage of sales.
OPERATING PROFIT	Pre-tax profit plus interest, less non-trading income.
PRE-TAX PROFIT MARGIN	Pre-tax profits as a percentage of sales.
PRE-TAX PROFIT	The net trading profit figure declared after deducting all operating expenses including depreciation & finance charges but before deduction of tax, dividends, subventions or group relief and other appropriations. Consolidated data is included where applicable in respect of the share of profits & losses of associated companies. Items described as exceptional are included. Those described as extraordinary items are excluded.
PROFIT / EMPLOYEES	Profit before tax divided by the number of employees.
PURCHASE AMOUNT IMMEDIATE CUSTOMERS	The typical amount of products or services bought by an immediate customer in a single transaction.
QUICK RATIO	Current assets less stocks as a ratio of current liabilities.
RESEARCH & DEVELOPMENT EXPENSES / SALES	Product or Service R & D expenses plus Process R & D expenses expressed as a % of sales. Product or Service R&D expenses include all expenses for innovation & advances in the products or services; including improvements in packaging, product design, features and functions. Process R & D expenses include all expenses for process improvements to reduce the cost of producing, processing and handling of goods. Sales are the net sales billed including lease revenues.
REAL MARKET GROWTH, SHORT-RUN	The annual growth rate of the size of served market, deflated by the selling price index, expressed as a percentage.
REAL MARKET GROWTH RATE	The historical annual real (unit) growth rate of the market which the business serves, expressed as a percentage.
RELATIVE COMPENSATION	The average of hourly wage rates relative to leading competitors and salary levels relative to competitors. Competitors' wage rates and salary levels are 100%; if ones wage rates and salary levels are 5% higher, ones relative hourly wage rates are 105%, relative salaries are 105%, and ones average relative compensation is 105%.
RELATIVE INTEGRATION BACKWARD	The degree of backward vertical integration (i.e. toward suppliers) of the business relative to its leading competitors.
RELATIVE INTEGRATION FORWARD	The degree of forward vertical integration (i.e. toward customers) of the business relative to its leading competitors (less than, the same as, more than).
RELATIVE MARKET SHARE	The market share of the business, relative to the combined market shares of the three leading competitors, expressed as a percentage.
RELATIVE PRICE	The average level of selling prices of the products & services relative to the average level of the leading competitors. The average price of the competitors is 100%; if the average prices of the business are 5% higher when its price relative to competition is 105%.
RELATIVE PRODUCT QUALITY	The percentage of sales volume from products and service that, from the perspective of the consumer, are judged as superior to those available from leading competitors minus the percentage judged as inferior.
RETURN ON ASSETS	Pre-tax profits as a percentage of total assets.
RETURN ON CAPITAL	Pre-tax profits as a percentage of capital employed.

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RETURN ON SHAREHOLDERS FUNDS	Pre-tax profits as a percentage of shareholders' funds.
ROI = NET INCOME / INVESTMENT	Pre-tax net income, including special non-recurring costs, minus corporate overhead costs, as a percentage of average investment including fixed and working capital at book value, but excluding corporate investment not particular to the business.
SALES / EMPLOYEES	Sales divided by the number of employees.
SALES / FIXED ASSETS	Sales as a ratio of fixed assets.
SALES	Gross turnover recorded, including overseas sales, inter-group sales and exports, but excluding Value Added Tax or Sales Tax.
SALES	The net sales billed, including lease revenues.
SELLING PRICE GROWTH RATE	The annual growth rate of selling prices charged, expressed as a percentage.
SHAREHOLDERS FUNDS	The sum of issued, ordinary, and preference share capital, all reserves, the profit and loss balance (retained profits) and government grants.
SHORT TERM LOANS	Includes short term portions of loans, bank overdrafts, hire purchase repayments & leasing obligations, due within one year. Plus amounts due to affiliated entities within one year.
STANDARD PRODUCTS / SERVICES	The products or services of the business more or less standardized for all customers, or are they designed or produced to order for individual customers.
STOCK TURNOVER	Sales as a ratio of stocks.
STOCKS	Stocks and work in progress (net of progress repayments) held.
TOTAL CURRENT ASSETS	The sum of stocks, debtors and other current assets, representing the portion assets which is realizable within a year.
TOTAL CURRENT LIABILITIES	The sum of trade creditors, short term debt and other current liabilities.
TOTAL DEBT / WORKING CAPITAL	Total debt as a ratio of working capital.
TOTAL DEBT	This amount is obtained by adding short term loans to the long term loans.
TOTAL LIABILITIES	The sum of capital employed and total current liabilities.
TRADING PROFIT MARGIN	Trading profit as a percentage of sales.
TRADING PROFIT	Operating profit plus depreciation.
VALUE ADDED / EMPLOYEES	Value added (adjusted for profits) expressed in monetary terms per employee.
VERTICAL INTEGRATION	Value added as a percentage of sales. Both value added & sales are adjusted for profits to minimize that portion of the relationship with ROI affected by under or overstated earnings.
WAGES / SALES	Employee remuneration divided by sales.
WORKING CAPITAL / SALES	Working capital over sales.
WORKING CAPITAL	The short-term funding to carry out day to day trading activities, it is obtained by subtracting total current liabilities from the current assets.

Industry Norms Definitions

The data in this section derives data from 477 worldwide companies and organisations (Suppliers and Distribution Channel members).

Norms for the Product industry are shown in this section. This represents the major industry sector data for the industry in each country and as such forms the basis of international comparison.

Only the most critical factors should be compared with the various scenarios given above as industry averages can at best represent an indication and not a specific point of measure.

Reliance on Industry Norms is often used by analysts in order to support theories and suppositions and these are in turn used for investment scenarios. In fact Industry Norms or Averages are not tangible as they combine and manipulate data from companies in wide ranging activities.

Much of the benefit in the analysis of Industry Norms is to use the data to provide guide-lines or parameters which can be seen to define and identify issues for the target industry sector.

Since these Industry Norms should be representative of the entire industry it is wise to provide an average which encompasses all the major countries in the trade cell.

INDUSTRY NOTES + DEFINITIONS

- 01. OEM & Manufacturers Market Level
- 02. Wholesale & Distributor Market Level
- 03. Retailer & Added Value Retailer Market Level
- 04. End User & Consumer Market Level
- 05. Discounted & Promotional Market Level
- 06. Plant & Equipment Average Annual Investment
- 07. Product Prices / Market Average Index
- 08. New Products Introduction Index
- 09. Relative output of Products of a Superior Quality Index
- 10. Index of Comparative Salesforce and Selling Expenditure
- 11. Index of Comparative Advertising Expenditure
- 12. Index of Comparative General Promotional Expenditure
- 13. Product Adoption Rates
- 14. Product Sales Conversion Rates
- 15. Average Annual Sales Growth Rate
- 16. Capacity Utilization as a measure of Standard Capacity
- 17. Standardized Products & Services Index
- 18. Relative Employee Compensation Index
- 19. Instable Market Share as an Index of Total Market Share
- 20. Relative Forward Integration Index
- 21. Plant and Equipment Investment greater than Depreciation Plant and Equipment Investment Equal to Depreciation Plant and Equipment Investment Less than Depreciation Plant and Equipment Investment - Unallocated
- 22. Plant and Equipment in Use within the range 0-3 years Plant and Equipment in Use within the range 3-6 years

Plant and Equipment in Use within the range 6-9 years
Plant and Equipment in Use over years 9 old / Unallocated

- 23. Supplier Concentration = 8 Largest
 Supplier Concentration = 20 Largest
 Supplier Concentration = 50 Largest
 Supplier Concentration = Unspecified / Unallocated
- 24. Immediate Wholesale & Retail Customers Immediate OEM and Manufacturing Customers Immediate Consumer and End User Customers Immediate Non-Specific Customers / Unallocated
- 25. Enterprises within the Range 1-19 Employees Enterprises within the Range 20-99 Employees Enterprises within the Range 100+ Employees Enterprises within Unspecified / Unallocated Employee Ranges
- 26. Buyer Age Profile in the range 0-19 Years
 Buyer Age Profile in the range 20-24 Years
 Buyer Age Profile in the range 25-34 Years
 Buyer Age Profile in the range 35-44 Years
 Buyer Age Profile in the range 45-54 Years
 Buyer Age Profile in the range 55-64 Years
 Buyer Age Profile in the range 65+ / Unallocated Years
- 27. Buyer Profile in the AB Social Group
 Buyer Profile in the C1 Social Group
 Buyer Profile in the C2 Social Group
 Buyer Profile in the DE / Unallocated Social Group
- 28. End User Age Profile in the range 0-19 Years
 End User Age Profile in the range 20-24 Years
 End User Age Profile in the range 25-34 Years
 End User Age Profile in the range 35-44 Years
 End User Age Profile in the range 45-54 Years
 End User Age Profile in the range 55-64 Years
 End User Age Profile in the range 65+ / Unallocated Years
- 29. End User Profile in the AB Social Group
 End User Profile in the C1 Social Group
 End User Profile in the C2 Social Group
 End User Profile in the DE / Unallocated Social Group



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Editions available

Dry, Condensed & Evaporated Milk

The report on Dry, Condensed & Evaporated Milk is available is several editions, and also there are various additional elements available from the After-Sales Service.

World Report

The World Report gives market data for Dry, Condensed & Evaporated Milk on each of the Product and Market Sectors for about 200 countries. There are data caveats on country data because in certain countries the data may not be available.

Regional Report

There are 9 Regional reports available which give market data for Dry, Condensed & Evaporated Milk on each of the Product and Market Sectors for countries in a particular Region. There are data caveats for some country data because in certain countries the data may not be available.

- 1. Canada & USA
- 2. Central America (31 Countries)
- 3. South America (13 Countries)
- 4. Europe (44 Countries)
- 5. Eurasia (4 Countries)
- 6. Middle East (19 Countries)
- 7. Africa (54 Countries)
- 8. Asia (24 Countries)
- 9. Oceania (17 Countries)

See the countries in each Regional Report Appendix 1

Country Report

There are Dry, Condensed & Evaporated Milk Country Reports available for most countries. Country Reports provide detailed information on the target country.

Country & City Report

The Dry, Condensed & Evaporated Milk Country + City Reports provides users with commercial intelligence on markets and industry in a particular country, plus market, financial and industry data on each of the significant Cities and Towns in the country. For the larger countries, like China, India, the USA, Brazil, et al, the data is generally limited to the top 500 Cities and Towns within the country.

Markets & Products

The report will give market data for each of the below Dry, Condensed & Evaporated Milk Product and Market Sectors, by year Historic: from 1997, and a Forecast by year to 2040. Data will be given for about 200 countries.

To see what such Country spreadsheets looks like (*illustrative examples only*): <u>Market Data</u> <u>Germany Market</u> <u>Germany Market Values</u> (US\$, Euros, Yen & Yuan)

In addition aggregate Market data is given (illustrative examples only):

World / Global Totals (in US\$, Euros, Yen and Yuan) WORLD Market Values Dollar Euro WORLD Market Values Yen Yuan

9 Regional (Canada & USA, Central America, South America, Europe, Eurasia, Middle East, Africa, Asia, Oceania) Totals (in US\$, Euros, Yen and Yuan): <u>Europe Market Values Dollar Euro</u> <u>Europe Market Values Yen Yuan</u>

Year / Country Totals (1997 to 2040). Year 2010 Country Values Dollars

NAICS / SIC Product definition: 311514 : Dry, condensed and evaporated milk

Products covered:

DRY - CONDENSED + EVAPORATED MILK

1. Dry, condensed & evaporated dairy product mfg

2. Dry milk products & mixtures

3. Nonfat dry milk, in consumer type packages (containers 3 lb or less)

4. Infants' formula, dry milk type, in consumer type packages (containers 3 lb or less)

5. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.) in consumer type packages (containers 3 lb or less)

6. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.), in consumer type packages (containers 3 lb or less)

- 7. Dry whole milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)
- 8. Nonfat dry milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

9. Dry & modified dry whey products (incl dry lactose), food grade (bakeries, confectioners, meat packers, etc.) in bulk (containers more than 3 lb)

10. Dry whey, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

11. Modified dry whey products (whey protein concentrates, etc.), food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

12. Dry lactose, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

13. Other food grade dry milk products, in bulk (containers more than 3 lb)

14. Feed grade dry milk products & mixtures (dry milk, dry buttermilk, dry whey, etc.), in bulk (containers more than 3 lb)

- 15. Dry milk procucts & mixtures, nsk
- 16. Dry milk products & mixtures, nsk
- 17. Canned milk products (consumer-type cans), except substitutes

18. Canned evaporated milk, condensed milk & milk-based dietary supplements & weight control products (consumer type cans), except substitutes

- 19. Canned evaporated milk (consumer type cans), except substitutes
- 20. Canned condensed milk (consumer type cans), except substitutes
- 21. Canned milk-based dietary supplements, weight control products (consumer type cans), except substitutes
- 22. Canned milk-based infants' formula, liquid (consumer type cans), except substitutes
- 23. Other canned milk products, incl canned whole milk (consumer type cans), except substitutes
- 24. Canned milk products (consumer type cans), except substitutes, nsk
- 25. Milk products, consumer-type cans, exc. substitutes
- 26. Evaporated/condensed milk, etc., consumer cans, exc. subs.
- 27. Evaporated milk, consumer-type cans, exc. substitutes
- 28. Condensed milk, consumer-type cans, exc. substitutes
- 29. Milk-based dietary supplements, cans, except substitutes
- 30. Milk-based infants' formula, liquid, consumer cans, exc. subs.
- 31. Oth. milk products, inc. whole milk, consumer cans, exc. subs.
- 32. U.H.T. fluid milk
- 33. U.H.T. fluid milk, whole
- 34. U.H.T. fluid milk, lowfat, packaged
- 35. U.H.T. fluid milk, skim, packaged
- 36. Milk products, consumer-type cans, exc. substitutes, nsk
- 37. Concentrated milk products in bulk (barrels, drums & tanks)
- 38. Concentrated milk products in bulk (barrels, drums & tanks), feed grade, incl concentrated whey & buttermilk
- 39. Concentrated whey (in terms of solids) in bulk (barrels, drums & tanks), food grade (except all types of ice cream mixes)
- 40. All other concentrated milk products in bulk (drums, barrels & tanks), food grade (except ice cream & ice cream mixes)
- 41. Concentrated milk products in bulk (barrels, drums & tanks), nsk
- 42. Ice cream mixes & related products
- 43. All ice cream mixes
- 44. Ice cream mix, excl lowfat & nonfat
- 45. Lowfat ice cream mix
- 46. Nonfat ice cream mix
- 47. Sherbet, yogurt, milkshake & other milk-based mixes
- 48. Sherbet mix
- 49. Yogurt mix
- 50. Milkshake mix
- 51. Other milk-based mixes
- 52. Ice cream mixes & related products, nsk
- 53. Dairy product substitutes
- 54. Dry coffee whitener dairy substitutes
- 55. Dry infants' formula dairy substitutes
- 56. Dry sour cream dairy substitutes
- 57. Other dry dairy substitutes, incl whipped topping, etc.

- Canned liquid infants' formula dairy substitutes 58.
- Other canned dairy product substitutes, incl dietary supplements & weight control products Dairy product substitutes, nsk 59.
- 60.
- Dry, condensed & evaporated milk products, nsk, total 61.
- 62.
- Dry, condensed & evaporated milk manufacturing, nsk, total Dry, condensed & evaporated milk manufacturing, nsk, nonadministrative-record 63.
- 64. Dry, condensed & evaporated milk manufacturing, nsk, administrative-record

World Database Description

Dry, Condensed & Evaporated Milk Report

The Dry, Condensed & Evaporated Milk World Report provides data on the net market for the Products and Services covered in each of 205 countries. The Products and Services covered (Dry, condensed & evaporated milk) are classified by the 5-Digit United States Commerce Department Major Product Codes and each Product and Services is then further defined and analysed by each 6 to 10-Digit United States Commerce Department Product Codes. 65 Products/Markets are covered, 2058 pages, 10092 spreadsheets, 9628 database tables, 515 illustrations. Updated monthly. 12 month After-Sales Service.

Overview

DRY - CONDENSED + EVAPORATED MILK WORLD REPORT

The Dry, Condensed & Evaporated Milk World Report gives Market Consumption / Products / Services for over 200 countries by 6 to 10-Digit NAICS Product Codes by 3 Time series: From 2007, Forecast to 2028.

Countries covered include: Albania, Algeria, Angola, Argentina, Armenia, Aruba, Australia, Austria, Azerbaijan, Bahamas, Bahrain, Bangladesh, Barbados, Belarus, Belgium, Belize, Bolivia, Bosnia and Herzegovina, Botswana, Brazil, Bulgaria, Cambodia, Cameroon, Canada, Chile, China, Colombia, Costa Rica, Cote d'Ivoire, Croatia, Cuba, Cyprus, Czech Republic, Denmark, Dominica, Dominican Republic, Ecuador, Egypt, Eire, El Salvador, Eritrea, Estonia, Ethiopia, Finland, France, French Guiana, Gabon, Gambia, Georgia, Germany, Ghana, Greece, Guadeloupe, Guatemala, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Hungary, Iceland, India, Indonesia, Iran, Iraq, Israel, Italy, Jamaica, Japan, Jordan, Kazakhstan, Kenya, Kuwait, Kyrgyzstan, Laos, Latvia, Lebanon, Lesotho, Liberia, Libya, Lithuania, Luxembourg, Macedonia, Madagascar, Malawi, Malaysia, Malta, Martinique, Mexico, Moldova, Montenegro, Morocco, Mozambique, Namibia, Netherlands, Netherlands Antilles, New Zealand, Nicaragua, Nigeria, Norway, Oman, Pakistan, Panama, Papua New Guinea, Paraguay, Peru, Philippines, Poland, Portugal, Puerto Rico, Qatar, Reunion, Romania, Russia, Saudi Arabia, Senegal, Sierra Leone, Singapore, Slovakia, Slovenia, South Africa, South Korea, Spain, Sri Lanka, Sudan, Suriname, Swaziland, Sweden, Switzerland, Syria, Taiwan, Tajikistan, Tanzania, Thailand, Trinidad and Tobago, Tunisia, Turkey, Turkmenistan, Uganda, Ukraine, United Arab Emirates, United Kingdom, United States, Uruguay, Uzbekistan, Venezuela, Vietnam, Zambia, Zimbabwe.

59 MARKET RESEARCH CHAPTERS. SPREADSHEET CHAPTERS: Market Consumption - in US\$ by Country by Product/Service by Year. Market, Financial, Competitive, Market Segmentation, Industry, Critical Parameters, Marketing Costs, Markets, Decision Makers, Performance, Product Launch.

WORLD & NATIONAL REPORT MARKET DATABASE & SPREADSHEETS. FINANCIAL SPREADSHEETS & DATABASES. INDUSTRY SPREADSHEETS & DATABASES.

Data includes Market Consumption by individual Product / Service, Per-Capita Consumption, Marketing Costs & Margins, Product Launch Data, Buyers, End Users & Customer Profile, Consumer Demographics. Historic Balance Sheets, Forecast Financial Data, Industry Profile, National Data.

The report is on a DVD containing the entire web and databases; it is also delivered as an online download. Merge text, tables & databases for your own reports, spreadsheet calculations & modelling.

65 Products/Markets covered, 2058 pages, 10092 spreadsheets, 9628 database tables, 515 illustrations. Updated monthly. 12 month After-Sales Service.

This database covers NAICS/SIC code: 311514.

Contents

DRY - CONDENSED + EVAPORATED MILK WORLD REPORT

The Market for Dry, Condensed & Evaporated Milk in each country by Products & Services.

This database covers NAICS/SIC code: 311514. Products/Services classified by 5-Digit US Commerce Department Code and then defined by each 6 to 10-Digit Product Codes.

The Dry, Condensed & Evaporated Milk World Report covers:

TIME SERIES – Historic from 2007, Forecast to 2028. Consumption given at industry / distribution channel / service or product line

level.

PRODUCTS & MARKETS COVERED:

DRY - CONDENSED + EVAPORATED MILK

1. Dry, condensed & evaporated dairy product mfg

2. Dry milk products & mixtures

3. Nonfat dry milk, in consumer type packages (containers 3 lb or less)

4. Infants' formula, dry milk type, in consumer type packages (containers 3 lb or less)

5. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.) in consumer type packages (containers 3 lb or less)

6. Other dry milk products (instant chocolate milk, weight control products, whole milk powder, malted milk powder, etc.), in consumer type packages (containers 3 lb or less)

- 7. Dry whole milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)
- 8. Nonfat dry milk, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

9. Dry & modified dry whey products (incl dry lactose), food grade (bakeries, confectioners, meat packers, etc.) in bulk (containers more than 3 lb)

10. Dry whey, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

11. Modified dry whey products (whey protein concentrates, etc.), food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)

- 12. Dry lactose, food grade (bakeries, confectioners, meat packers, etc.), in bulk (containers more than 3 lb)
- 13. Other food grade dry milk products, in bulk (containers more than 3 lb)
- 14. Feed grade dry milk products & mixtures (dry milk, dry buttermilk, dry whey, etc.), in bulk (containers more than 3 lb)
- 15. Dry milk procucts & mixtures, nsk
- 16. Dry milk products & mixtures, nsk
- 17. Canned milk products (consumer-type cans), except substitutes

18. Canned evaporated milk, condensed milk & milk-based dietary supplements & weight control products (consumer type cans), except substitutes

- 19. Canned evaporated milk (consumer type cans), except substitutes
- 20. Canned condensed milk (consumer type cans), except substitutes
- 21. Canned milk-based dietary supplements, weight control products (consumer type cans), except substitutes
- 22. Canned milk-based infants' formula, liquid (consumer type cans), except substitutes
- 23. Other canned milk products, incl canned whole milk (consumer type cans), except substitutes
- 24. Canned milk products (consumer type cans), except substitutes, nsk
- 25. Milk products, consumer-type cans, exc. substitutes
- 26. Evaporated/condensed milk, etc., consumer cans, exc. subs.
- 27. Evaporated milk, consumer-type cans, exc. substitutes
- 28. Condensed milk, consumer-type cans, exc. substitutes
- 29. Milk-based dietary supplements, cans, except substitutes
- 30. Milk-based infants' formula, liquid, consumer cans, exc. subs.
- 31. Oth. milk products, inc. whole milk, consumer cans, exc. subs.
- 32. U.H.T. fluid milk
- 33. U.H.T. fluid milk, whole
- 34. U.H.T. fluid milk, lowfat, packaged
- 35. U.H.T. fluid milk, skim, packaged
- 36. Milk products, consumer-type cans, exc. substitutes, nsk
- 37. Concentrated milk products in bulk (barrels, drums & tanks)
- 38. Concentrated milk products in bulk (barrels, drums & tanks), feed grade, incl concentrated whey & buttermilk
- 39. Concentrated whey (in terms of solids) in bulk (barrels, drums & tanks), food grade (except all types of ice cream mixes)

40. All other concentrated milk products in bulk (drums, barrels & tanks), food grade (except ice cream & ice cream mixes)

- 41. Concentrated milk products in bulk (barrels, drums & tanks), nsk
- 42. Ice cream mixes & related products
- 43. All ice cream mixes
- 44. Ice cream mix, excl lowfat & nonfat
- 45. Lowfat ice cream mix
- 46. Nonfat ice cream mix
- 47. Sherbet, yogurt, milkshake & other milk-based mixes
- 48. Sherbet mix
- 49. Yogurt mix
- 50. Milkshake mix
- 51. Other milk-based mixes
- 52. Ice cream mixes & related products, nsk
- 53. Dairy product substitutes
- 54. Dry coffee whitener dairy substitutes
- 55. Dry infants' formula dairy substitutes
- 56. Dry sour cream dairy substitutes
- 57. Other dry dairy substitutes, incl whipped topping, etc.
- 58. Canned liquid infants' formula dairy substitutes

- 59. Other canned dairy product substitutes, incl dietary supplements & weight control products
- 60. Dairy product substitutes, nsk
- 61. Dry, condensed & evaporated milk products, nsk, total
- 62. Dry, condensed & evaporated milk manufacturing, nsk, total
- 63. Dry, condensed & evaporated milk manufacturing, nsk, nonadministrative-record
- 64. Dry, condensed & evaporated milk manufacturing, nsk, administrative-record

59 MARKET RESEARCH CHAPTER

1 Administration, 2 Advertising, 3 Buyers - Commercial Operations, 4 Buyers - Competitors, 5 Buyers - Major City, 6 Buyers -Products, 7 Buyers - Trade Cell, 8 Competitive Industry Analysis, 9 Competitor Analysis, 10 Country Focus, 11 Distribution, 12 Business Decision Scenarios, 13 Capital Costs Scenarios, 14 Cashflow Option Scenarios, 15 Cost Structure Scenarios, 16 Historic Industry Balance Sheet, 17 Historic Marketing Costs & Margins, 18 Investment + Cost Reduction Scenarios, 19 Market Climate Scenarios, 20 Marketing Costs, 21 Marketing Expenditure Scenarios, 22 Marketing Margins, 23 Strategic Options Scenarios, 24 Survival Scenarios, 25 Tactical Options Scenarios, 26 Geographic Data, 27 Industry Norms, 28 Major City Market Analysis, 29 Capital Access Scenarios, 30 Market Cashflow Scenarios, 31 Economic Climate Scenarios, 32 Market Investment + Costs Scenarios, 33 Marketing Expenditure Scenarios, 34 Market Risk Scenarios, 35 Market Strategic Options, 36 Market Survival Options, 37 Market Tactical Options, 38 Marketing Expenditure -v- Market Share, 39 Marketing Strategy Development, 40 Markets, 41 Operational Analysis, 42 Overseas Development, 43 Personnel Management, 44 Physical Distribution + Customer Handling, 45 Pricing, 46 Process + Order Handling, 47 Product Analysis, 48 Product Development, 49 Product Marketing Factors, 50 Product Mix, 51 Product Summary, 52 Profit Risk Scenarios, 53 Promotional Mix, 54 Salesforce Decisions, 55 Sales Promotion, 56 Surveys, 57 Targets -Product + Market, 58 Technology, 59 Trade Cell Analysis.

SPREADSHEET CHAPTERS

PRODUCT CONSUMPTION - in US\$ by Country by Product/Service by Year: From 2007, Forecast to 2028. Market, Financial, Competitive, Market Segmentation, Industry, Critical Parameters, Marketing Costs, Markets, Decision Makers, Performance, Product Launch.

WORLD & NATIONAL REPORT MARKET DATABASE & SPREADSHEETS: 1332 World Database tables & Spreadsheets covering business scenarios. 1435 World Database tables & Spreadsheets covering Markets, Market Forecast, Financial Forecast, Financial Margins, Historic Financial, Historic Costs, Industry Norms for each country. 3816 National Database tables & Spreadsheets covering business scenarios.

FINANCIAL SPREADSHEETS & DATABASES: 188 Balance Sheet, Financial Margins & Ratios for each of 103 Business Scenarios - by Country by Year - From 2007, Forecast to 2028.

INDUSTRY SPREADSHEETS & DATABASES: 820 Database tables & Spreadsheets covering Historic Industry Balance Sheet Data, Forecast Industry Financial Data, Industry Profiles & Norms - by Country by Year - From 2007, Forecast to 2028.

NATIONAL DATA - by Country by Year.

The report is produced on a DVD containing the entire report web and databases; it is also delivered as an online download. Readers can access & reproduce the information for their own documents or reports. Tables & databases as Access & Excel formats enable readers to produce their own spreadsheet calculations and modelling.

65 Products covered for over 200 Countries: 2058 pages, 10092 spreadsheets, 9628 database tables, 515 diagrams & maps.

This database is updated monthly. 12 months Full After-Sales Services & Updates available from the publishers.

This report is also available as 9 Regional Reports: Canada and the USA, Central America (31 countries), South America (13 countries), Europe (45 countries), Eurasia (4 countries), Middle East (19 Countries), Africa (54 countries), Asia (48 countries), and Oceania (20 countries). This report is also available for individual countries.

Geographic Coverage

Albania Algeria Angola Argentina Armenia Aruba Australia Austria Azerbaijan **Bahamas Bahrain Bangladesh Barbados Belarus Belgium Belize Bhutan Bolivia** Bosnia + Herzegovina **Botswana** Brazil **Brunei Bulgaria** Burma Cambodia Cameroon Canada Chile China Colombia **Republic of Congo** D R Congo - Zaire Costa Rica Cote d'Ivoire Croatia Cuba Cyprus **Czech Republic** Denmark Dominica **Dominican Republic** Ecuador Egypt El Salvador Estonia Ethiopia Finland France French Guiana Gabon Gambia Georgia

Germany Ghana Greece Guadeloupe Guatemala Guinea Guinea-Bissau Guyana Haiti Honduras Hong Kong Hungary Iceland India Indonesia Iran Iraq Ireland Israel Italy Jamaica Japan Jordan Kazakhstan Kenya **Korea South Kuwait Kyrgyzstan** Laos Latvia Lebanon Lesotho Liberia Libya Lithuania Luxembourg Macedonia Madagascar Malawi Malaysia Martinique **Mauritius Micronesia** Mexico Moldova Mongolia Morocco Mozambique Namibia Netherlands **Netherlands Antilles** New Zealand

Nicaragua Nigeria Norway Oman Pakistan Panama Papua Paraguay Peru **Philippines** Poland Portugal **Puerto Rico** Qatar Reunion Romania Russia Saudi Arabia Senegal Serbia + Montenegro Sierra Leone Singapore Slovakia Slovenia South Africa Spain Sri Lanka Sudan Suriname Swaziland Sweden Switzerland Syria Taiwan Tajikistan Tanzania Thailand Trinidad Tunisia Turkey Turkmenistan Uganda Ukraine **United Arab Emirates United Kingdom United States** Uruguay Uzbekistan Venezuela Vietnam Zambia Zimbabwe

See Data Caveat below.

Financial Data

The databases will give Financial data for each of the below Dry, Condensed & Evaporated Milk Financial Data and Margins, by country, by year Historic from 1997, and a Forecast by year to 2040. Data will be given for EACH of the countries covered.

Balance Sheet Data

To see what such a spreadsheet looks like: Balance Sheet File

Total Sales, Domestic Sales, Exports, Pre-tax Profit, Interest Paid, Non-trading Income, Operating Profit, Depreciation: Structures. Depreciation: Plant and Equipment, Depreciation: Miscellaneous Items, Total Depreciation, Trading Profit, Intangible Assets, Intermediate Assets, Fixed Assets: Structures, Fixed Assets: Plant and Equipment, Fixed Assets: Miscellaneous Items, Fixed Assets, Capital Expenditure on Structures, Capital Expenditure on Plant and Equipment, Capital Expenditure on Vehicles, Capital Expenditure on Data Processing Equipment, Capital Expenditure on Miscellaneous Items, Total Capital Expenditure, Retirements: Structures, Retirements: Plant and Equipment, Retirements: Miscellaneous Items, Total Retirements, Total Fixed Assets, Finished Product Stocks, Work in Progress as Stocks, Materials as Stocks, Total Stocks / Inventory, Debtors, Total Maintenance Costs, Services Purchased, Miscellaneous Current Assets, Total Current Assets, Total Assets, Creditors, Short Term Loans, Miscellaneous Current Liabilities, Total Current Liabilities, Net Assets / Capital Employed, Shareholders Funds, Long Term Loans, Miscellaneous Long Term Liabilities, Workers, Hours Worked, Work in 1st Quarter, Work in 2nd Quarter, Work in 3rd Quarter, Work in 4th Quarter, Total Employees, Raw Materials Cost, Finished Materials Cost, Fuel Cost, Electricity Cost, Total Input Supplies / Materials and Energy Costs, Payroll Costs, Wages, Directors' Remunerations, Employee Benefits, Employee Commissions, Total Employees Remunerations, Sub Contractors, Rental & Leasing: Structures, Rental & Leasing: Plant and Equipment, Total Rental & Leasing Costs, Maintenance: Structures, Maintenance: Plant and Equipment, Communications Costs, Miscellaneous Expenses, Sales Personnel Variable & Commission Costs, Sales Expenses and Costs, Sales Materials Costs, Total Sales Costs, Distribution Fixed Costs, Distribution Variable Costs, Warehousing Fixed Costs, Warehousing Variable Costs, Physical Handling Fixed Costs, Physical Handling Variable Costs, Physical Process Fixed Costs, Physical Process Variable Costs, Total Distribution and Handling Costs, Mailing & Correspondence Costs, Media Advertising Costs, Advertising Materials & Print Costs, POS & Display Costs, Exhibition & Events Costs, Total Advertising Costs, Product Returns & Rejection Costs, Product Installation & Re-Installation Costs, Product Breakdown & Post Installation Costs, Product Systems & Configuration Costs, Product Service & Maintenance Costs, Customer Problem Solving & Customer Complaint Costs, Total After-Sales Costs, Total Marketing Costs, New Technology Expenditure, New Production Technology Expenditure, Total Research and Development Expenditure, Total Operational & Process Costs, Debtors within Agreed Terms, Debtors Outside Agreed Terms, Un-recoverable Debts.

Financial Margins & Ratios Data

To see what such a spreadsheet looks like: Financial Margins & Ratios File

Return on Capital, Return on Assets, Return on Shareholders' Funds, Pre-tax Profit Margins, Operating Profit Margin, Trading Profit Margin, Return on Investment, Assets Utilisation (given as a ratio of Sales to Total Assets), Sales as a ratio of Fixed Assets, Stock Turnover (Sales as a ratio of Stocks), Credit Period, Creditors' Ratio (given as Creditors divided by Sales times 365 days), Default Debtors given as a Ratio of Total Debtors, Un-Recoverable Debts given as a Ratio of Total Debts, Working Capital / Sales, Materials & Energy Costs as a % of Sales, Added Value, Investment as a Ratio of Added Value, Value of Plant & Equipment as a % of Sales, Vertical Integration (Value Added as a % of Sales), Research & Development Investment as a % of Sales, Capital Expenditure Investment as a % of Sales, Marketing Costs as a % of Sales, Current Ratio (Current Assets as a ratio of Current Liabilities), Quick Ratio, Borrowing Ratio (or Total Debt as a ratio of Net Worth), Equity Ratio (Shareholders Funds as a ratio of Total Liabilities), Income Gearing, Total Debt as a ratio of Working Capital, Debt Gearing Ratio (Long Term Loans as a ratio of Net Worth), Average Remuneration (all employees - full and part), Profit per Employee, Sales per Employee, Remunerations / Sales, Fixed Assets per Employee, Capital Employee per Employee, Total Assets per Employee, Value of Average Investment per Employee, Value Added per Employee, Materials Costs as a % of Sales, Wage Costs as a % of Sales, Payroll and Wages as a Ratio to Materials, Variable Costs as a % of Sales, Fixed Costs as a % of Sales, Fixed Costs as a Ratio of Variable Costs, Distribution Costs as a % of Sales, Warehousing Costs as a % of Sales, Physical Costs as a % of Sales, Fixed as a Ratio of Variable Distribution Costs, Fixed as a Ratio of Variable Warehousing Costs, Fixed as a Ratio of Variable Physical Costs, Fixed as a Ratio of Variable Total Distribution & Handling Costs, Product Returns & Rejections Costs as a % of Sales, Product Installation & Associated Costs as a % of Sales, Product Breakdown & Associated Costs as a % of Sales, Product Systems & Associated Costs as a % of Sales, Product Service & Associated Costs as a % of Sales, Customer Complaint & Associated Costs as a % of Sales, Stock Work in Progress & Materials as a Ratio of Finished Products, Stock Materials as a Ratio of Work in Progress, Un-recoverable Debts as a Ratio of Total Debt, Un-recoverable Debts as a Ratio of Debts Within Agreed Terms, Total Sales Costs as a % of Sales, Total Distribution & Handling Costs as a % of Sales, Total Advertising Costs as a % of Sales, Total After-Sales Costs as a % of Sales, Total Customer Compensation Costs as a % of Sales, Total Variable Marketing Costs as a % of Sales, Total Fixed Marketing Costs as a % of Sales, Total Fixed Marketing Costs as a Ratio of Total Variable Marketing Co, Variable Sales Personnel Costs as a Ratio of Marketing Costs, Variable Distribution & Handling Costs as a Ratio of Marketing Costs, Variable Advertising Costs as a Ratio of Marketing Costs, Variable After-Sales Costs as a Ratio of Marketing Costs, Sales Personnel Variable Costs as a Ratio of Sales, Sales Personnel Variable Costs as a Ratio of Debtors, Sales Personnel Variable Costs as a Ratio of Un-Recoverable Debtors, Exports as a % of Sales, \$ Hourly Pay Rate, \$ Hourly Wage Rate, Capital Employed.

General Contents

Dry, Condensed & Evaporated Milk World Report

This report provides users with commercial intelligence on markets and industries in over 200 countries. The report analyses the world markets with a basic point of reference, namely a base country. The Client can select the base reference country when ordering the database.

These reports are formatted to give both a narrative description of the various matters covered as well as provide readers with the ability to directly use the Chapters (via Microsoft Word or compatible word processors) to produce their own reports and documentation. Experienced users will be able to use the spreadsheet and databases to generate highly detailed narrative reports, charts and graphics - as well as sophisticated business and commercial forecasts and models. The databases are provided in both Excel spreadsheets and an Access database. Explanatory notes are provided as Word documents or in PDF formats.

As an entry level product the narrative is necessarily illustrative in its terminology and seeks to provide a basic degree of business logic and theory which indicates the rational applied in the forecasting and modelling methodology.

The databases are specifically designed to provide users with a uniform and consistent numeric measure of both (normally) quantifiable values as well as conceptual factors which are (usually) only capable of qualification. Experienced users will know how to apply forecasting and modelling software to the numeric data provided to generate highly detailed and discrete business planning models. The databases provided in this report can be used directly with databases on other product, markets and industries in other countries. The databases are specifically designed to be transnational, currency neutral, inflation and purchasing parity adjusted, product parity and product equivalent adjusted, opportunity cost adjusted, and numerically compatible; they all can be linked or merged programmatically in business planning models to provide multi-national and multi-level analysis.

The report databases are designed to give a common definition, unit of measure and quantification of markets in over 200 countries. These reports rely on data collection at various levels of the product flow; this effectively means, the producer, the distribution channels and the end user or consumers. This data is then correlated with any national and international statistical data produced by official agencies. Unfortunately, product flow data gathering in some countries is difficult, and furthermore the official statistical data is both inaccurate and sparse. In such circumstances, in some countries, we have to flag a Data Caveat as a warning.

Choice of Base Reference Country

As report databases are generated specifically for each client order, the client can select which Base Country the database uses. The choice of a Base Country is important as it puts the database into the client's own perspective. This is important, for example, in respect of Purchasing Parity data or the results of End User Survey data where the world data is presented from the relative position of the Base Country. Where a client does not specify a Base Reference country, the database is generated with the Base Reference country being the same country as the client.

Database Edition Market Research Contents

Please also see the Notes to the contents: Notes

Within each heading there are links with detailed descriptions and explanation of the contents; these can be opened when the link is clicked.

Chapters	Pages	Volumes	Diagrams, Maps & Illustrations	Spreadsheets & Database tables
59	2058	Online & DVD	c. 500	Excel Spreadsheets: 10092 Access tables: 9628

Databases & Structures Dry, Condensed & Evaporated Milk Report Database Root This folder contains a number of general files, plus the various main Chapter Files. Summary Documents Folder The Report contains 2 Summary documents for the Market Research which can be opened in a Browser or as a Word document and paginated. If required these files can then be saved as PDF files:-1. MR_Executive_Summary_Brief.html will render into about 70 pages. 2. MR_Executive_Summary.html will render into about 950 pages. Market Research This folder contains the main Market Research files. **Corporate Research** Where the database is specified as having Corporate Intelligence, this folder contains the main Corporate Research files. **Research Data** This folder contains the Market Research files which are specific to this edition of the report. **BUSINESS PLANNING** This folder contains the Business Plan Documents & Boilerplates Also see the Business Plan Images folder in Toolkit 1 BASE_FOLDERS Significant folders include:-**CHAPTERS in HTM** HTM files listing the Chapter contents Cities HTM files listing Cities & Towns in the database HELP Help documents Also see the HELP folder in Toolkit 1 MAPS **MDB** Access databases MarketResearch.mdb MarketResearch.mdb Table List

• 🖉 World.mdb
World.mdb Table List
• World_Product_Sectors.mdb
World_Product_Sectors.mdb Table List
Corporate.mdb
Corporate.mdb Table List
 Base.mdb General & Database Reference tables in 'Base_mdb_Database.zip' file [Size 75.8MB]
 Data.exe Supplemental Database extraction [Optional. 547 databases for Modelling Level products. Size 2.56GB]
 Auxiliary_Data.exe Auxiliary Database extraction [Optional. 44 databases for Modelling Level products. Size 298MB]
 Data_Help.exe Help file extraction [Optional. 10,400 help files for Modelling Level products. Size 34MB]
• Discretions
EFERENCE Reference documents: Solution & Content in the set of the set o
• 🔁 XLS 📓 Business Planning & Database Reference Spreadsheets
• 🗁 XLS_Corporate 🖾 Corporate Spreadsheets
Corporate File List
• D XLS_MarketResearch Market Research Spreadsheets
Market Research File List

Documents & Manuals

There are additional resources to be found in Toolkit 1 which can be used to assist the interpretation and manipulation of the database. These are:-

- 1. Data Manuals on the Report Contents
- 2. Documents & Templates on the Report Contents
- 3. Help files on the Report Contents
- 4. Manuals & Templates on the Report Contents

For a detailed Table of Contents for each chapter, database or spreadsheet: **click** on the **Blue headings shown below.** This will open a page in your browser which fully specifies the contents of that heading.

Spreadsheets



Chapters

- 1 OVERSEAS DEVELOPMENT
- 2 ADMINISTRATION
- 3 ADVERTISING
- 4 BUYERS COMMERCIAL OPERATIONS
- 5 BUYERS COMPETITORS
- 6 BUYERS MAJOR CITY
- 7 BUYERS PRODUCTS
- 8 BUYERS TRADE CELL
- 9 COMPETITIVE INDUSTRY ANALYSIS
- **10 COMPETITOR ANALYSIS**
- 11 COUNTRY FOCUS
- 12 DISTRIBUTION
- 13 FINANCIAL BUSINESS DECISION SCENARIOS
- 14 FINANCIAL CAPITAL COSTS FINANCIAL SCENARIOS
- 15 FINANCIAL CASHFLOW OPTION SCENARIOS
- 16 FINANCIAL COST STRUCTURE SCENARIOS
- 17 FINANCIAL HISTORIC INDUSTRY BALANCE SHEET
- 18 FINANCIAL HISTORIC MARKETING COSTS & MARGINS
- 19 FINANCIAL INVESTMENT + COST REDUCTION SCENARIOS
- 20 FINANCIAL MARKET CLIMATE SCENARIOS
- 21 FINANCIAL MARKETING COSTS
- 22 FINANCIAL MARKETING EXPENDITURE SCENARIOS
- 23 FINANCIAL MARKETING MARGINS
- 24 FINANCIAL STRATEGIC OPTIONS SCENARIOS
- 25 FINANCIAL SURVIVAL SCENARIOS
- 26 FINANCIAL TACTICAL OPTIONS SCENARIOS

- 27 GEOGRAPHIC DATA
- 28 INDUSTRY NORMS
- 29 MAJOR CITY MARKET ANALYSIS
- 30 MARKET CAPITAL ACCESS SCENARIOS
- 31 MARKET CASHFLOW SCENARIOS
- 32 MARKET ECONOMIC CLIMATE SCENARIOS
- 33 MARKET INVESTMENT + COSTS SCENARIOS
- 34 MARKET MARKETING EXPENDITURE SCENARIOS
- 35 MARKET RISK SCENARIOS
- 36 MARKET STRATEGIC OPTION SCENARIOS
- 37 MARKET SURVIVAL OPTION SCENARIOS
- 38 MARKET TACTICAL OPTION SCENARIOS
- 39 MARKETING EXPENDITURE -v- MARKET SHARE
- 40 MARKETING STRATEGY DEVELOPMENT
- 41 MARKETS
- 42 OPERATIONAL ANALYSIS
- 43 PERSONNEL MANAGEMENT
- 44 PHYSICAL DISTRIBUTION + CUSTOMER HANDLING
- 45 PRICING
- 46 PROCESS + ORDER HANDLING
- 47 PRODUCT ANALYSIS
- 48 PRODUCT DEVELOPMENT
- 49 PRODUCT MARKETING FACTORS
- 50 PRODUCT MIX
- 51 PRODUCT SUMMARY
- 52 PROFIT RISK SCENARIOS
- 53 PROMOTIONAL MIX
- 54 SALESFORCE DECISIONS
- 55 SALES PROMOTION
- 56 SURVEYS
- 57 TARGETS PRODUCT + MARKET
- 58 TECHNOLOGY
- 59 TRADE CELL ANALYSIS

Countries	Market	Market Forecast	Financial Forecast	Financial Margins	Historic Financial	Historic Costs	Industry Norms
Albania	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Algeria	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Angola	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Argentina	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Armenia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Aruba	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Australia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Austria	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Azerbaijan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bahamas	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bahrain	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bangladesh	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Barbados	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Belarus	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Belgium	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Belize	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bermuda	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bhutan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bolivia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bosnia & Herzegovina	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Botswana	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Brazil	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Brunei	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Bulgaria	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Cambodia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Cameroon	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Canada	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Chad	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Chile	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
China	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Colombia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Costa Rica	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Cote d'Ivoire	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Croatia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Cuba	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Cyprus	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Czech Republic	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Denmark	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Dominica	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Dominican Republic	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Ecuador	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Egypt	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
El Salvador	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Estonia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Ethiopia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Finland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
France	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
French Guiana	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Gabon	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Gambia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Georgia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Germany	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Ghana	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Greece	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Guadeloupe	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Guatemala	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Guinea Guinea Biasau	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Guinea-Bissau	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Guyana	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms

Luise							
Haiti	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Honduras	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Hong Kong	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Hungary	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Iceland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
India	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Indonesia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Iran	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Iraq	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Ireland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Israel	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Italy	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Jamaica	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Japan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Jordan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Kazakhstan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Kenya	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Kuwait	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Kyrgyzstan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Laos	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Latvia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Lebanon	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Lesotho	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Liberia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Libya	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Liechtenstein	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Lithuania	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Luxembourg	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Macedonia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Madagascar	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Malawi	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Malaysia	Market Market	Forecast	Forecast Forecast	Forecast	Historic	Historic Historic	Norms Norms
Malta	Market	Forecast	Forecast	Forecast	Historic Historic	Historic	Norms
Martinique Mauritius	Market	Forecast Forecast	Forecast	Forecast Forecast	Historic	Historic	Norms
Mexico	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Moldova	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Monaco	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Mongolia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Morocco	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Mozambique	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Namibia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Nepal	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Netherlands	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Netherlands Antilles	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
New Caledonia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
New Zealand	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Nicaragua	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Nigeria	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Norway	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Oman	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Pakistan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Panama	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Papua New Guinea	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Paraguay	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Peru	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Philippines	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Poland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Portugal	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Puerto Rico	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Qatar	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Reunion	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Romania	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
1							

Russia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Saudi Arabia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Senegal	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Serbia & Montenegro	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Sierra Leone	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Singapore	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Slovakia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Slovenia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
South Africa	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
South Korea	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Spain	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Sri Lanka	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Suriname	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Swaziland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Sweden	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Switzerland	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Syria	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Taiwan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Tajikistan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Tanzania	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Thailand	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Trinidad & Tobago	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Tunisia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Turkey	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Turkmenistan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Uganda	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Ukraine	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
United Arab Emirates	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
United Kingdom	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
United States	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Uruguay	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Uzbekistan	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Venezuela	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Vietnam	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Virgin Islands	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Zambia	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms
Zimbabwe	Market	Forecast	Forecast	Forecast	Historic	Historic	Norms

The Data Caveat

The report databases are designed to give a common definition, unit of measure and quantification of markets in over 200 countries. These reports rely on data collection at various levels of the product flow; this effectively means, the producer, the distribution channels and the end user or consumers. This data is then correlated with any national and international statistical data produced by official agencies. Unfortunately, product flow data gathering in some countries is difficult, and furthermore the official statistical data is both inaccurate and sparse. In such circumstances, in some countries, we have to flag a Data Caveat as a warning. What this means is that in some countries the data is not sufficiently verifiable for statistical purposes and in those cases the data may not be presented.

Methodology

For more information on methodology please download a copy of the Methodology Manual:

https://marketpublishers.com/datagroup/Base_Data/Methodology_Manual.pdf

Deliverables

The report will be provided as follows:

- Executive Summary at Word document (900 pages) + Executive Summary as a PDF (900 pages) World Edition: Executive Brief (90 html pages) + Executive Summary (900 html pages).
- 2. Online downloadable Zipped version of the report.
- 3. Back-up DVD with Report and Report Database (Optional).
- 4. 12 months After-Sales Service.
- 5. 1-2 hour Teleconference / Teamviewer presentation of the report findings if required. See After-Sales Service
- 6. Dedicated web site access for the report & databases if required. See After-Sales Service.

About this Database

As an entry level product the narrative is necessarily illustrative in its terminology and seeks to provide a basic degree of business logic and theory which indicates the rational applied in the forecasting and modelling methodology. First time users should read the Database Introduction as well as the Notes and Definitions links found in each Chapter. There are subtle statistical nuances to some of the spreadsheets and databases which will help the user to fine-tune their models and forecasts to obtain maximum effect and greater accuracy.

Data Product levels

Because of the sheer volume of data potentially available it has been necessary to create a number of product levels which can provide clients with as little or as much data as needed. Clients can upgrade their Product level if required.

Database Entry level

Entry level products provide the most basic degree of information supplied. This product can be used to build upon for various business forecasting and planning application. A World Report will have a database of over 9,000 record sets.

Corporate Modelling level

The Corporate level modelling products provide the tools and information for medium and long term corporate forecasting and planning. Typically this level will produce a count of over 24,000 record sets.

Econometric Modelling level

The Econometric level modelling products provide the tools and information for industry level, national, and international medium & long term forecasting and planning. Typically this has a database of over 39,000 record sets.

Presentation level

The Presentation level products provide the information sought by a client company is a graphical or audio-visual format which is bespoke for the particular needs and applications of the client.

Real Time Support

The After-Sales Service can offer client Real-Time Support. This usually involves using a software utility called TeamViewer (an installation program can be found in the Toolkit on your DVD or Hard Disk Drive) which allows the After-Sales Service support staff to directly link to the client's computer and work with the users in real time.

Toolkits

To assist users there are various Toolkits available on request:

The Files, Data, Documents, Software, Tools, Utilities and other items provided on these DVDs are supplied for the sole use of the recipient. These items are the property of the publishers concerned and they may not be released or distributed without the express permission of the publisher of each item.

Toolkit 1

- 1. Data Manuals
- 2. Document Templates
- 3. Help files
- 4. Manuals Templates
- 5. Microsoft Utilities
- 6. OpenOffice
- 7. Business Plan Images
- 8. Reference files
- 9. US Census Data Tools *
- 10. Utilities & Tools

Toolkit 2

- 11. Database Utilities
- 12. Enterprise Resource Planning
- Integrated Development Environment
 If you intend to implement our databases online
 (internet or intranet) then an Integrated Development
 Environment is often the easiest route to data
 dissemination and data manipulation.

* All our databases are directly compatible with U.S. Government databases (the Department of Commerce, US census, NIST, Treasury, et al) it is sometimes useful for users to use US Government data handling tools to manage not only US Government data, but also the data provided by us. Alternatively, if you are already using this US Government software you can simply access our databases with the same software. In general our databases use the same database parameters, structures and field names as those found in US Government databases, and thus uses can correlate and query databases without undue difficulty.

Toolkit 3

There are about 40 Statistical packages provided in this Toolkit. These are Open-Source packages which are generally free to use. The following packages are available:-

acslX, ADaMSoft, ADMB, AMPL, Analyse-it, Analytica, Angoss, APMonitor, ASReml, Automlab, Baudline, Bayesian Filtering Library, BMDP, BV4.1, CalEst, Ch, Chronux, COMSOL Script, CSPro, DADiSP, DAP, Data Applied, Dataplot, Demetra+, EJS, ELKI, Epi Info, Euler Mathematical Toolbox, EViews, FAME, FEniCS Project, Fityk, FlexPro, GAUSS, Genedata Analyst, GenStat, GeoDA, GLIM, GNU Data Language, GraphPad InStat, GraphPad Prism, gretl, Hermes, IBM SPSS Modeler, IBM SPSS Statistics, IDAMS/WinIDAMS, IDL, IGOR Pro, IMSL Numerical Libraries, Izenda, JAGS, JHepWork, JMP, JMuITi, Julia, KPP, LabPlot, LISREL, Macsyma, Madagascar, MadArtSoft, Madeline, Maple, Mathcad, Mathemagix,, Mathematica, MATLAB, MCSim, MedCalc, Minitab, MINUIT, MLwiN, Mondrian, NCAR Command Language, NCSS, NMath Stats, numberGo Publisher, NumXL, Octave, O-Matrix, OpenBUGS, OpenEpi, OpenMx, OptimJ, Orange, Origin, OriginPro, PARI/GP, Partek, PAW, Perl Data Language, Ploticus, Primer-E Primer, PSPP, PV-WAVE, Q research software, QtiPlot, Quantum, R, R Commander, R Rattle GUI, RapidMiner, RATS, Revolution Analytics, ROOT, Sage, SALOME, Salstat, SAS, scikit-learn, Scilab, SciPy, SHAZAM, Shogun, SigmaStat, SigmaXL, Simfit, Simul, SOCR, SOFA Statistics, SPC XL, Speakeasy, S-PLUS, SPSS, Stata, Statgraphics, STATISTICA, Statistical Lab, Stat-JR, Stats Helper, StatXact, SUDAAN, Systat, The Unscrambler, Trilinos, Unistat, VisSim, Waffles, Weka, WinBUGS, Winpepi, X-12-ARIMA, XLfit, Xlisp-stat, XploRe, Yorick.

Toolkit 4

Microsoft Server 2003 utilities and resources. These are for clients implementing databases on Microsoft Server 2003 systems.

Toolkit 5

Microsoft Server 2008 utilities and resources for clients implementing databases on those systems. Microsoft Server 2012 migration utilities are also in this Toolkit.

Proprietary Software package compatibility

If you use proprietary corporate planning software then it is easy to use these databases as they are compatible with the following packages:-

Some Compatible Software products (See the Database Support site for a full list)

Project Management Software: 24SevenOffice, Assembla, AtTask, Basecamp, Central Desktop, Cerebro, Clarizen, codeBeamer, Collabtive, Concerto, Contactizer, CredAbility.info, dotProject, Easy Projects .NET, eGroupWare, FastTrack Schedule, Feng Office Community Edition, FogBugz, GanttProject, Gemini, Genius Inside, Glasscubes, Huddle, Hyperoffice, InLoox, JIRA, Journyx, Kayako, KForge, KPlato, Launchpad, LiquidPlanner, LisaProject, MacProject, MantisBT, MatchWare MindView 3 Business, Merlin, MicroPlanner X-Pert, Microsoft Office Project Server, Microsoft Project, Mingle, O3spaces, OmniPlan, Open Workbench, OpenProj, Oracle Project Portfolio Management, Planisware 5, Planner Suite, Pmplus+, Primavera Project Planner, Project KickStart, Project.net, Project-Open, Projectplace, ProjectSpaces, Projektron BCS, PSNext, QdPM, QuickBase, Redmine, Rachota, SAP RPM, Smartsheet, TaskJuggler, Teamcenter, Teamwork, Tenrox, Trac, TrackerSuite.Net, Ubidesk, VPMi, WorkLenz, WorkPLAN Enterprise, workspace.com, WebSPOC, Wrike, Zoho Projects

ERP Packages: Adempiere, BlueErp, Compiere, Dolibarr, Fedena, GNU Enterprise, JFire, Kuali Foundation, LedgerSMB, OFBiz, Openbravo, OpenERP, Opentaps, Postbooks, SQL-Ledger, Tryton, WebERP, 1C:Enterprise, 24SevenOffice Start / Premium / Professional, abas ERP, Accpac, Agresso Business World, AMS Advantage, BatchMaster ERP, Bowen & Groves, CGram Enterprise, Clear Enterprise, Comarch Altum, Compass ERP, Compiere, Comprehensive Patient Administrator, COA Solutions Ltd - Smart Business Suite, Consona Corporation – Intuitive / Made2manage / AXIS / Cimnet / Encompix / DTR, Epicor Enterprise, Global Shop Solutions One-System ERP Solutions, HansaWorld, ERP Adage (Adage), ERP LN (Baan), ERP LX (BPCS), ERP SL (SyteLine), ERP Swan, ERP SX.Enterprise (SX.Enterprise), ERP VE (Visual Enterprise), ERP XA (MAPICS), IFS Applications, JD Edwards EnterpriseOne & JD Edwards World, JustFoodERP.com, kVASy4, Kingdee, Lawson M3 / Movex, Lawson S3, Log-net, Maximo (MRO), Microsoft Dynamics AX, Microsoft Dynamics GP, Microsoft Dynamics NAV, Microsoft Dynamics SL, Momentum, MyWorkPLAN, NetSuite, Openda QX, OpenMFG, Oracle e-Business Suite, Paradigm, PeopleSoft, Plex Online, QAD Enterprise Applications, Ramco Enterprise Series 4.x, Ramco e.Applications, Ramco On Demand ERP, MAS 90, MAS 200, MAS 500, Technology One, SAGE ACCPPAC, SAGE Pro ERP, SAGE ERP X3, SAP Business Suite, SAP Business ByDesign, SAP Business One, SAP Business All-in-One, TaskHub, SYSPRO, SYS-APPS, mySAP, Visibility.net, WorkPLAN Enterprise

Enterprise Feedback Management Systems: SynGro, Perseus (Vovici), Clicktools, DatStat, Inquisite, SPSS, FIRM (Confirmit), NetReflector, Allegiance, Enetrix, Satmetrix, RightNow Technologies, Mindshare Technologies, Data Illusion, KeySurvey (WorldAPP), Kinetic Data, CustomerSat, Medallia, Interview SA, Surveynomics, Invoke Solutions, Qualtrics, Fizzback, Grimmersoft, QuestManager, QuestBack, Globalpark, DataCycles, Dub Studios, eLustro, Kinesis Survey Technologies, Knowledge Wave, myK (myKnowledge), mySurveyLab.com, QuickSearch, Ransys, ResponseTek Networks Corp., TalkFreely, XTCO, Zarca

Resource Web

Sometimes clients also want the data loaded onto a password protected dedicated website for the use of their staff and any other persons they may authorise.

The main benefit of these Resource Webs is that the data is available to all the client's staff and professional advisors wherever they may be, and also when data is updated, or new data is added, then there is a common point of access for that data. Resource Webs are maintained for the use of the client for a period of 12 months from the last update to that site. These dedicated web sites are provided by the After-Sales Service.

For a detailed view of a typical Resource Web: <u>http://www.eni-italy.info</u> produced for ENI, the Italian Oil group

Research & Survey Methodology Analysis

Some client may wish to understand the statistical and methodological basis of the specific research conducted and this can be provided as part of the After-Sales Service.

Statistical Appraisal of Datasets (via the After-Sales Service)

Sampling

- External Validity
- $\circ \ \ \, \text{Sampling Terminology}$
- Statistical Terms in Sampling
- Probability Sampling
- Nonprobability Sampling

Measurement

- Construct Validity
 - Measurement of Validity Types
 - o Construct Validity
 - o Convergent & Discriminant Validity
 - o Threats to Construct Validity
 - Nomological Networks
 - o Multi-trait / Multi-method Matrix
 - Pattern Matching Construct Validity
- Reliability
 - True Score
 - o Measurement Error
 - o Reliability
 - o Type of Reliability Analysis
 - Validity
- Levels of Measurement
- Survey Research
 - Survey Type
 - Selecting the Survey Method
 - Construction of the Survey
 - Questions
 - Question Content
 - Response Format
 - Question Wording
 - Question Placement
 - o Interviews
 - $\circ~$ Appraisal of Survey Method
- Scaling
 - $\circ~$ General Issues in Scaling
 - $\circ~$ Thurstone Scaling
 - o Likert Scaling
 - Guttman Scaling
- Qualitative Measures
 - Qualitative Discussion
 - Qualitative Data
 - $\circ \quad \text{Qualitative Approach}$
 - Qualitative Method
 - Qualitative Validity
- Unobtrusive Measures

Design

•

- Internal Validity
 - Establishing Cause & Effect
 - Single Group Threats
 - Regression to the Mean
 - Multiple Group Threats
 - Social Interaction Threats
- Design Development
- Design Type
 - Experimental Designs
 - Two-Group Experimental Design
 - Probabilistic Equivalence
 - Random Selection & Assignment
 - Classifying Experimental Designs
 - Factorial Design
 - Factorial Design Variations
 - Randomized Block Design
 - Covariance Design
 - Hybrid Experimental Design
 - Quasi-Experimental Designs
 - \circ Non-equivalent Groups Design
 - Regression-Discontinuity Design
 - Other Quasi-Experimental Design
- Relationships of Pre-Post Designs
- Formulation of the Designs
- Modification & Experimentation
- Analysis
 - Conclusion Validity
 - Threats to Validity
 - Validity Improvements
 - Statistical Control
 - Data Preparation
 - Descriptive Statistics
 Orrelation
 - Inferential Statistics
 - o T-Test
 - $\circ \ \ \text{Indicator Variables}$
 - o General Linear Model
 - Post-test-Only Analysis
 - Factorial Design Analysis
 - Randomized Block Analysis
 - Analysis of Covariance
 - Non-equivalent Group Analysis
 - Regression-Discontinuity Analysis
 - Regression Displacement Analysis

Appendix 1 : Regional Report country coverage

Canada & USA Canada United States

Central America

Antigua and Barbuda* Aruba **Bahamas Barbados** Belize Bermuda* Cayman Islands* Costa Rica Cuba Dominica **Dominican Republic** El Salvador Grenada* Guadeloupe Guatemala Haiti Honduras Jamaica Martinique Mexico **Netherlands Antilles** Nicaragua Panama Puerto Rico Saint Kitts and Nevis* Saint Lucia* Saint Vincent Grenadines* Trinidad and Tobago US Virgin Islands*

South America

Argentina Bolivia Brazil Chile Colombia Ecuador French Guiana Guyana Paraguay Paraguay Peru Suriname Uruguay Venezuela Europe Albania Andorra* Armenia Austria **Belarus** Belgium Bosnia + Herzegovina <u>Bulgaria</u> Croatia Cyprus Czech Republic **Denmark** Finland France Eire Estonia Georgia Germany Greece Greenland* Hungary Iceland Italy Latvia Liechtenstein* Lithuania Luxembourg Macedonia Malta* Moldova Montenegro Netherlands Norway Poland Portugal Romania Serbia* Slovakia Slovenia Spain Sweden Switzerland United Kingdom Ukraine Eurasia **Kazakhstan** <u>Kyrgyzstan</u>

Middle East Afghanistan* Azerbaijan **Bahrain** Iran Iraq Israel Jordan **Kuwait** Lebanon Oman Pakistan Qatar Saudi Arabia Syria Tajikistan Turkey Turkmenistan **United Arab Emirates** Yemen*

Asia

Bangladesh Brunei* Burma* Cambodia China India Indonesia Japan Laos Malaysia Mongolia* Nepal* North Korea* Philippines Singapore South Korea Sri Lanka Taiwan Thailand Vietnam

Oceania

Australia Fiji Islands* French Polynesia* Kiribati* Micronesia* New Caledonia* New Zealand Papua New Guinea Africa Algeria Angola Benin* **Botswana** Burkina Faso* Burundi* Cameroon Cape Verde* Cen African Rep* Chad* Cote d'Ivoire Democratic Republic Congo* Diibouti* Egypt Equatorial Guinea* Eritrea Ethiopia Gabon Gambia Ghana Guinea Guinea-Bissau Kenya Lesotho Liberia Libya Madagascar Malawi Mali* Mauritania* Morocco Mozambique Namibia Niger* Nigeria Republic Congo* Rwanda* S Tome Principe* Senegal Seychelles* Sierra Leone Somalia* South Africa Sudan* Swaziland Tanzania Tunisia Uganda Zambia Zimbabwe

The countries marked * indicate a data caveat due to local survey conditions.

<u>Russia</u> Uzbekistan

Appendix 2 : About the After-Sales Service

The After-Sales Service is most effective if users plan their orders sequentially, i.e. extract the basic data which will then lead to more complex data or correlations. This also helps to reduce costs as the use of automated data processing and standard data formats are always less expensive to produce than Ad Hoc work.

Modular Research

Once the After-Sales Service understands the general data requirements they will send the Client a Modular Proposal as a Word document. The Client can then select the Parts required, and amend or modify the information objectives.

The best method to organise the ordering of data is as follows:-

- 1 Additional Market Research Data
- 2 Distribution Channels & End Users
- 3 Survey Data
- 4 Corporate Data
- **5** Additional Requirements

Once a client has specified exactly what data is needed, and that specification is available, then the After-Sales Service will produce a written quotation of cost and delivery time.

1. Market Research

Markets & Products

Clients can order data for additional Product and Market Sectors. This will always include data, by year Historic: from 1997, and a Forecast by year to 2040. Data can be provided for up to 200 countries.

The client can specify Product & Market breakdowns as needed:

2. Distribution Channels & End Users Data

Distribution Channels

This section can investigate the Product Distribution Channels in the selected Markets. The data is based on a series of existing Databases. The client can specify information as needed.

End Users

This section can investigate the End Users of the Products in the selected markets. The data is based on a series of existing Databases. The client can specify information as needed.

3. Survey Data

Supplementary Survey Data for the selected Products & Markets

Each survey (Suppliers, Distribution Channels, Decision Makers, and End Users) contains 5 sub-sets for Products, Supplier Operations, Buyer & End Users, Trading Area, & Competitors in the selected Markets.

Products	The client can specify information as needed.
Operations	The client can specify information as needed.
Buyer & Decision Maker Profiles	The client can specify information as needed.
Trading Area	The client can specify information as needed.
Competitors	The client can specify information as needed.

These surveys cover the Markets, Products, Competitors, Operations and Product Flows in terms of the Suppliers, Distributors, Decision Makers, and End Users.

Industry & Supplier Performance

One can investigate the product Industry in the selected Markets. Industry Performance Survey results. The client can specify information as needed.

Distribution Channels

One can investigate the product Distribution Channels in the selected Markets. Distribution Survey results. The client can specify information as needed.

Decision Makers

One can investigate the product Buyers and Purchasing Decision Makers in the selected Markets. Purchasing Decision Makers Survey results. The client can specify information as needed.

End Users

One can investigate the End Users in the selected Markets. End User & Buyer Survey results. The client can specify information as needed.

4. Corporate Data

This database contains data on 477 significant Companies (Suppliers and Distribution Channel members) worldwide.

This part is provided as a PDF file or a Word file, as specified by the client.

Data Objectives for each Target Company

The data objectives have to be set by the client and were possible these will be achieved by the research. For example:-

- 1. Financials: historical sales, forecasted sales, gross profit margin.
 - a. By industry sector and application sector as defined by the client.

For example, for the sales made by a Target Company those products sold to specific categories of customers, how much of their revenue is generated from providing various products, or application to specific categories of customers, et cetera.

- 2. A list of products produced by the Target Company or sourced from other suppliers.
- 3. Type of distribution channel, e.g. direct sales to End Users, OEM sales, via specifiers, via importers or distributor, partnering with third party providers, et cetera.
- Partners by type (e.g. specifiers, product distributor, customer service partner) per country 4.
- Pricing by product sector defined by the client. 5.
- 6. Discount structures
- Capacity by product/market defined
- 8. Availability of products (% of product in stock versus product to be ordered)
- 9. Sales by the type of Support for all categories specified by the client.
- 10. The average Modernization and Upgrades period by Product Sector defined by the client.
- 11. Customer Perceptions
- 12. The size (in terms of number) of management team per country, number of field sales persons per country, number of customer service staff per country.
- 13. Countries covered by the competitors, production sites (city), customer service sites (city), headcount, documentation.
- 14. Technology and innovation: innovative technology or application developments.
- 15. Et cetera... The client can specify any particular data which needs to be covered.

List of Target Companies

The Client may either select the target themselves, or can specify the Top 10 or Top 15 in the World / Europe / individual Country / et cetera. The client can specify here which Target Companies are to be covered.

Base data objectives for the Target Company

Key Personnel:

- 1. Chairman
- 2. Chief Executive
- 3. Directors:
- 4. Executives:

Corporate Summary:

- 5. Company Description
- 6. Company History
- 7. Legal Entity & Ownership
- 8. Company Facilities
- 9. Company Key Assets
- 10. Mainline product / service
- 11. Product / services provided
- 12. Parent Company
- 13. Bankers
- 14. Year established
- 15. Current employees
- 16. Issued capital
- 17. Shareholders
- 18. Last published turnover
- 19. Subsidiaries
- 20. Associated companies
- 21. Companies represented
- 22. Agencies
- 23. Physical processing locations
- 24. Capital investment
- 25. Advertising expenditure
- 26. Advertising media
- 27. Advertising posture
- 28. Sales promotion activity
- 29. Method of selling
- 30. Distribution
- 31. Distribution network
- 32. Use of distribution channels

Corporate Observations:

- 33. Premises
- 34. Product Brands
- 35. Product Sales Channels
- 36. Products Carried & Services Offered
- 37. Consumer Features & Benefits
- 38. Current Market Analysis
- 39. Competition
- 40. Competitive Advantage
- 41. Target Markets
- 42. Target Customers
- 43. Current Strategy & Implementation
- 44. Current Management
- 45. Current Financial Plan
- 46. Investment Fund Sources & Use of Funds
- 47. Future Target Customers
- 48. Future Process Trends
- 49. Future Market Analysis
- 50. Projected Market Size
- 51. Planned Products & Services
- 52. Development Plans

SWOT Analysis:

53. Strengths

- 54. Weaknesses
- 55. Opportunities
- 56. Threats

Future Strategy Planning & Implementation:

- 57. Philosophy
- 58. Product Development
- 59. Internet Strategy
- 60. Marketing Strategy
- 61. Sales Strategy
- 62. Strategic Alliances
- 63. Operations

Goals:

- 64. Renovating premises, stocking, staff hiring and marketing.
- 65. Market Penetration
- 66. Penetrate and raise awareness in the targeted markets.
- 67. Achieving a higher profit margin.
- 68. Building the customer base.
- 69. Generate repeat and referral sales.
- 70. Expansion potential.
- 71. Reputation as a quality Supplier.

Exit Strategies

Management:

- 72. Organisational Structure
- 73. Leadership
- 74. Staff Members

Financial Plans:

- 75. Finance Requirements
- 76. Use of Funds
- 77. Cash Flow
- 78. Balance Sheet Topics
- 79. Financial Assumptions

Specific Additional corporate data required on Target Companies

The client can specify any particular corporate data which is needed:

- 80. -
- 81. -
- 82. .../

These above items are a qualitative analysis of the Target Company. This data is derived from the Surveys of Industry sources, Distribution Channels and Buyers of the products supplied by the target company. This data is not quantified, but is presented as the qualified and subjective opinions of those responding to the surveys.

Financial Data for the Target Company

The financial data is provided in sections:-

- 1. the most salient Management figures and margins, and
- 2. a full Balance Sheet and Management Accounts simulation.

Management Accounts

Management figures for the Target Company: Management figures for the Target Company:

- 1. Product Revenue
- 2. Product Profitability as a % of Sales
- 3. Total Process Space
- 4. Average Site Process Space
- 5. Average Site Revenues
- 6. Average Site Establishment Cost
- 7. Fixed Assets: Premises
- 8. Fixed Assets: Equipment
- 9. Fixed Assets: Miscellaneous Items
- 10. Fixed Assets
- 11. Capital Expenditure on Premises
- 12. Capital Expenditure on Plant
- 13. Capital Expenditure on Equipment
- 14. Cap. Expend. on Data Processing
- 15. Capital Expenditure on Misc. Items
- 16. Total Capital Expenditure
- 17. Retirements: Premises
- 18. Retirements: Plant & Equipment
- 19. Retirements: Miscellaneous Items
- 20. Total Retirements

- 21. Total Fixed Assets
- 22. Finished Product Stocks
- 23. Work in Progress as Stocks
- 24. Materials as Stocks
- 25. Total Stocks / Inventory
- 26. Debtors
- 27. Miscellaneous Current Assets
- 28. Total Current Assets
- 29. Total Assets
- 30. Creditors
- 31. Short Term Loans
- 32. Miscellaneous Current Liabilities
- 33. Total Current Liabilities
- 34. Net Assets / Capital Employed
- 35. Long Term Loans
- 36. Miscellaneous Long Term Liabilities
- 37. Shareholders' Funds
- 38. Process Workers
- 39. Total Employees

Specific Additional Financial data required on Target Companies

The client can specify any particular Financial data which is needed.

Balance Sheet and Management Ratios

Balance Sheet and Management Accounts for the Target Company: 💹 as an Excel file:

- 1. Return on Capital
- 2. Return on Assets
- 3. Return on Shareholders' Funds
- 4. Pre-tax Profit Margins
- 5. Operating Profit Margin
- 6. Trading Profit Margin
- 7. Return on Investment
- 8. Assets Utilisation (Sales to Total Assets)
- 9. Sales as a ratio of Fixed Assets
- 10. Stock Turnover (Sales as a ratio of Stocks)
- 11. Credit Period
- 12. Creditors' Ratio (Creditors / Sales times 365 days)
- 13. Default Debtors / Ratio of Total Debtors
- 14. Un-Recoverable Debts Ratio of Total Debts
- 15. Working Capital / Sales
- 16. Materials & Energy Costs as a % of Sales
- 17. Added Value
- 18. Investment as a Ratio of Added Value
- 19. Value of Plant & Equipment % of Sales
- 20. Vertical Integration (Value Added % Sales)
- 21. Research & Development Investment % Sales
- 22. Capital Expenditure Investment % of Sales
- 23. Marketing Costs as a % of Sales
- 24. Current Ratio (Current Assets/Liabilities)

- 61. Un-recoverable Debts Ratio of Total Debt
- 62. Un-recoverable Debts Ratio Within Terms
- 63. Total Sales Costs as a % of Sales
- 64. Total Distribution Costs as a % of Sales
- 65. Total Advertising Costs as a % of Sales
- 66. Total After-Sales Costs as a % of Sales
- 67. Total Customer Compensation Costs
- 68. Total Variable Marketing Costs % of Sales
- 69. Total Fixed Marketing Costs % of Sales
- 70. Total Fixed Marketing Costs : Ratio Variable Costs
- 71. Variable Sales Personnel Costs: Marketing
- 72. Variable Distribution Ratio Marketing Costs
- 73. Variable Advertising Costs : Marketing
- 74. Variable After-Sales Costs as a Ratio of Marketing Costs
- 75. Sales Personnel Variable Costs : Sales
- 76. Sales Personnel Variable Costs : Debtors
- 77. Sales Personnel Variable Costs
- 78. Exports as a % of Sales
- 79. \$ Hourly Pay Rate
- 80. \$ Hourly Wage Rate
- 81. Capital Employed
- 82. Return on Capital
- 83. Return on Assets
- 84. Return on Shareholders' Funds

- 25. Quick Ratio
- 26. Borrowing Ratio Total Debt ratio of Net Worth)
- 27. Equity Ratio (Shareholders Funds : Total Liabilities)
- 28. Income Gearing
- 29. Total Debt as a ratio of Working Capital
- 30. Debt Gearing Ratio (Long Term Loans: Net Worth)
- 31. Average Remuneration (all employees)
- 32. Profit per Employee
- 33. Sales per Employee
- 34. Remunerations / Sales
- 35. Fixed Assets per Employee
- 36. Capital Employed per Employee
- 37. Total Assets per Employee
- 38. Value of Average Investment per Employee
- 39. Value Added per Employee
- 40. Materials Costs as a % of Sales
- 41. Wage Costs as a % of Sales
- 42. Payroll and Wages as a Ratio to Materials
- 43. Variable Costs as a % of Sales
- 44. Fixed Costs as a % of Sales
- 45. Fixed Costs as a Ratio of Variable Costs
- 46. Distribution Costs as a % of Sales
- 47. Warehousing Costs as a % of Sales
- 48. Physical Costs as a % of Sales
- 49. Fixed as a Ratio of Variable Distribution Costs
- 50. Fixed as a Ratio of Variable Warehousing Costs
- 51. Fixed as a Ratio of Variable Physical Costs
- 52. Fixed Ratio of Variable Total Distribution Costs
- 53. Product Returns Costs % of Sales
- 54. Product Installation Costs as a % of Sales
- 55. Product Breakdown Costs as a % of Sales
- 56. Product Systems Costs as a % of Sales
- 57. Product Service & Associated Costs % of Sales
- 58. Customer & Associated Costs % Sales
- 59. Work in Progress / Materials Ratio Finished Products 60. Stock

- 85. Pre-tax Profit Margins
- 86. Operating Profit Margin
- 87. Trading Profit Margin
- 88. Return on Investment
- 89. Assets Utilisation (Sales : Total Assets)
- 90. Sales / Fixed Assets Materials Ratio Work in Progress
- 91. Stock Turnover (Sales as a ratio of Stocks)
- 92. Credit Period
- 93. Creditors' Ratio
- 94. Default Debtors Ratio of Total Debtors
- 95. Un-Recoverable Debts Ratio of Total Debts
- 96. Working Capital / Sales97. Materials & Energy Costs as a % of Sales
- 97. Materials & Energy Costs as a % of Sa 98. Added Value
- 98. Added value
- 99. Investment as a Ratio of Added Value 100. Value of Plant & Equipment as a % of Sales
- 100. Value of Plant & Equipment as a % (
- 101. Vertical Integration Ratio
- 102. Research & Development Investment as a % of Sales
- 103. Capital Expenditure Investment % Sales
- 104. Marketing Costs as a % of Sales
- 105. Current Ratio
- 106. Quick Ratio
- 107. Borrowing Ratio
- 108. Equity Ratio
- 109. Income Gearing
- 110. Total Debt as a ratio of Working Capital
- 111. Debt Gearing Ratio
- 112. Average Remuneration (all employees)
- 113. Profit per Employee
- 114. Sales per Employee
- 115. Remunerations / Sales
- 116. Fixed Assets per Employee
- 117. Capital Employed per Employee
- 118. Total Assets per Employee
- 119. Value of Average Investment / Employee
- 120. Value Added per Employee

5. Additional Data

The client can specify information as needed.

This section can be used to specify non-Market or non-Corporate data and research, for example:-

- Product Data
- Distribution Data
- Processes
- Technologies
- Macro-Economic Issues
- Political Issues
- National Legislation and Regulations
- Product Certification and Conformity Issues
- Demographic Data
- Physical & Geographical data (for example, Highways, Elevations, et al)
- Business Resources
- Et cetera...

Database Products supported by the After-Sales Service

The After-Sales Service support all products and databases, including those shown below.

Database Compatibility

The increased use of Database Management Systems, Business Planning and Control Systems, Enterprise Resource Planning, Management Information Systems, and other tools amongst management professionals has produced a critical need for the harmonisation of data across various software applications and systems platforms. The After-Sales Service ensures that its output, where required, will be fully compatible with every product and database.

For this reason all the databases use harmonised database and data sets; thereby users can obtain any database from any of the publishers, for any of their brands, with the assurance that these databases are fully compatible and can be used in conjunction with one another and the various platforms, operating systems and software.



Since 2007, we have undertaken the harmonisation and convergence of the database specifications and definitions of the various database providers. This is to allow users a uniform and standardised reference to use with their planning and forecasting; and to allow cross-database functionality.

The data sets, modules and standards shown are now fully harmonised and standardised to allow data and software interflow and cross-platform usage of the databases. Users may obtain older data dictionaries and standards, and/or data sets and data dictionaries for their own national standards. The standard product and market definitions have been harmonised and are provided (in the standard database products supplied), often as the NAICS classifications. Users wishing to remain with the previous SIC classifications may obtain these databases under that classification system. Users requiring other (U.N., European, Japanese, et cetera) classification definitions and norms may obtain those as necessary. Accounting standards are also harmonised according to the U.S. regulatory norms; however other norms are available. Data dictionary and data definition bridges and converters are available to allow users to update or standardise their databases. We have undertaken to maintain support for the older data dictionary standards and definitions until 2025; however users are urged to update at their earliest convenience.



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